#### System Performance Summary for FY 2016/17

This report summarizes the unaudited operational performance of Marin Transit local transit services for FY 2016/17, and compares these results to the District's route level performance goals identified in the Short-Range Transit Plan. The report provides a detailed route level assessment of all Marin Transit services operating in FY 2016/17.

On June 12, 2016, Marin Transit implemented a major service change with a 19% increase in local fixed-route service levels and a restructuring of routes throughout the County. This FY 2016/17 report includes data from a full year of the new service plan. There were a few additional changes to transit services during FY 2016/17, including the following:

- In July 2016, the District launched a new general public dial-a-ride service between Point Reyes Station and Novato. The service provides curb-to-curb pick-up and drop-off, and only operates on the second Monday of each month.
- The closure of Hwy 1 in early 2017 delayed the start of the Muir Woods Shuttle season, which typically begins in April. The Shuttle season began on May 13, resulting in 12 fewer days of service.

A number of recent changes to Marin Transit's contracts and agreements have had an impact on the District's financials. These include the following:

- The District completed a procurement for paratransit services in 2015. The new contract went into effect on January 1, 2016, and provides significantly lower rates for paratransit and dial-a-ride services. This report provides data from the first full year of the new contract.
- Effective February 1, 2017, the District increased the subsidy paid to Catch-A-Ride service providers for operating wheelchair accessible vehicles to further incentivize the availability of accessible vehicles for Catch-A-Ride trips.

For FY 2016/17, Marin Transit updated the methodology for calculating revenue hours for demand response services to be more consistent with the National Transit Database definitions. These include local paratransit and the Novato Dial-A-Ride. This change has reduced the amount of time that is considered as part of revenue hours.

Overall, Marin Transit provided over 3.2 million unlinked passenger trips in FY 2016/17 with over 235,000 revenue hours of service. Compared to FY 2015/16, these numbers represent a decrease in unlinked passenger trips (-3.5%) and an increase in revenue hours (+8.2%). Growth in service was primarily on local fixed-route services due to the June 2016 changes. Some of this growth was partially offset by decreases in hours on local paratransit and Route 122. The system-wide productivity rate was 13.6 riders per hour, about 10.8% lower than FY 2016/17. Passenger revenues increased slightly (+0.6%). Due to higher operating costs, passenger subsidy increased by 12.7% to a system-wide average of \$6.78 per passenger.

#### **Fixed Route**

Fixed Route operations carried over 2.9 million unlinked passenger trips in FY 2016/17 with 178,052 revenue hours. These totals represent 91% of the District's total trips and 76% of revenue hours. Compared to FY 2015/16, unlinked passenger trips on fixed route services decreased by 3.5% and revenue hours increased by 13.6%. Overall productivity was 16.4 passengers per hour, approximately 15.0% lower than the 19.3 mark last fiscal year.

Compared to FY 2015/16, almost all fixed-route typologies experienced a decrease in overall ridership. These include: Local Basic (-12.0%), Local Connector (-12.7%), Supplemental (-3.2%), and Partnership (-2.5%). However, some services experienced a modest increase in ridership compared to last year, including Local Trunkline (+7.7%), the Muir Woods Shuttle (+4.4%), and Rural (+4.8%).

Total passenger revenue decreased slightly (-1.1%) in FY 2016/17 compared to last year. Increases in operating costs resulted in a decrease in overall farebox recovery from 19.9% last year to 17.6% in FY 2016/17. Only the Local Trunkline and Recreational (Muir Woods Shuttle) typologies experienced an overall increase in both passenger revenue and farebox recovery.

#### **Yellow Bus**

In FY 2016/17, yellow bus service for the Ross Valley School District carried over 136,000 unlinked passenger trips, a decrease of 1.3% compared to last year, and operated 1,245 revenue hours. These totals represent 4% of the District's total ridership and 1% of revenue hours. Passenger revenues increased 15.0% due to higher pass prices. This boost in revenues did not keep pace with the rise in operating costs, and overall farebox recovery decreased from 57.1% last year to 54.8% in FY 2016/17.

#### **Demand Response**

Demand Response programs carried 124,325 unlinked passenger trips in FY 2016/17, and provided 55,191 revenue hours of service. These totals represent 4% of the District's total trips and 24% of revenue hours. Compared to FY 2015/16, unlinked passenger trips on demand response services decreased by 3.9% (-5,096 trips) and revenue hours decreased by 6.1%. The more significant reduction in revenue hours compared to passengers is likely due to the new method for calculating those hours. Overall productivity was 2.3 passengers per hour, slightly higher than last fiscal year.

Ridership on local paratransit and the Novato Dial-A-Ride decreased in FY 2016/17 compared to the prior year. Rural Dial-A-Ride, experienced growth in ridership, mainly because these services were only recently introduced. These include the Dillon Beach/Tomales and Point Reyes Station Dial-A-Ride.

Passenger revenues for demand response services dropped slightly (-1.5%) compared to last year. However, lower operating costs due to the new contract rate resulted in reductions in subsidies and an increase in farebox recovery.

#### **Other Services**

Other Marin Access Mobility Management services include the Volunteer Driver and Catch-A-Ride programs. In FY 2016/17, these programs provided 30,547 unlinked passenger trips, about 1% of the District's total trips. Compared to the prior fiscal year, ridership decreased by 7.7% mostly due to the Catch-A-Ride program. However, passenger revenues increased by 9.0%, primarily on the Catch-A-Ride program. This increase may have been due to riders taking longer trips.

#### **Performance Goals**

The 2016-2025 Short-Range Transit Plan identifies fifteen different goals and associated metrics that staff use to evaluate system performance. Performance goals at the route level are measured in both productivity (unlinked passengers per hour and per trip) and cost effectiveness (subsidy per unlinked passenger trip). These measures follow the service typologies updated in the most recent Short Range Transit Plan. Table 1 below summarizes route level performance goals by typology. Marin Transit has not identified productivity or cost-effectiveness goals for the Yellow Bus or Partnership service typologies.

Table 2 provides a detailed summary of annual FY 2016/17 performance data by program, route, and service typology.

Service Typology	Routes	Unlinked Passenger Trips per Hour (at or above)	Subsidy per Passenger Trip (at or below)
Local Trunkline	35, 36, 71X	25	\$3.00
Regular Local	17, 22, 23, 23X, 29, 49	20	\$5.00
Local Connector	219, 228, 233, 245, 251, 257	8	\$8.00
Supplemental	113, 115, 117, 119, 125, 139, 145, 151, 154	20 per trip	\$3.00
Rural	61, 68	4	\$12.00
Recreational	66 (Muir Woods Shuttle)	25	\$3.00
Demand Response	Local DAR, Novato DAR, Dillon Beach/Tomales DAR, Point Reyes DAR	2	\$30.00

#### Table 1: Productivity and Subsidy Goals by Service Typology

Using the productivity goals identified in Table 1, all the service typology groups except for Local Basic met their unlinked passengers per hour goal overall. Twelve individual routes and two demand response services did not meet their productivity targets. These include: Routes 17, 22, 23, 23X, 29, 49, 71X, 115, 125, 139, 219, 228, the Dillon Beach/Tomales Dial-A-Ride, and the Point Reyes Dial-A-Ride. In the previous fiscal year, ten routes did not meet this target. Figure 1 provides FY 2016/17 productivity levels and respective productivity goals by service typology and at the route level.

Route 35 was the most productive fixed-route service, carrying an average of 28.6 passengers per hour. Route 151 (Hamilton – San Jose MS – Novato HS - San Marin HS) was the best performing supplemental school route with 42.8 passengers per trip, and met its subsidy target at \$1.50 per passenger. Route 228 had the highest growth in productivity (+29.1%) due to the addition of weekday service in June 2016.

In terms of cost effectiveness, the Supplemental School, Rural, and Recreational services collectively met their goals. In total, 17 individual routes and two demand response services did not meet their subsidy target (Routes 17, 22, 23, 23X, 29, 35, 36, 49, 71X, 219, 228, 233, 251, 257, 115, 125, 139, Local Paratransit, and Novato Dial-A-Ride). This is an increase from the 13 routes and three demand response services reported for FY 2015/16. Figure 2 provides a breakdown of FY 2016/17 subsidy levels and respective subsidy goals by service typology and at the individual route level.

#### **Ridership Trends**

In FY 2016/17, there was an overall 3.5% decline in fixed-route ridership compared to the previous year despite increases to service levels. One of the major contributors to this decline was the delayed start of the 2017 Muir Woods Shuttle season that reduced the amount of service provided by 7.6%. The overall decrease in ridership is relatively consistent with trends among bus operators nationwide and in the Bay Area. According to the National Transit Database, bus ridership declined 6.6% nationwide during FY 2016/17 compared to the prior year. Within in the Bay Area, peer agencies experienced ridership declines between 6% and 12%. These include Golden Gate Transit, Sonoma County Transit, SamTrans, and Napa VINE.

One of the biggest external factors that may have contributed to this trend is weather. Rainfall in FY 2016/17 almost doubled over the prior year. Weather can have a significant impact on travel decisions, affecting whether a person makes a trip, as well as how that person ultimately makes the trip. It can also impact operations and cause detours, major delays, and canceled trips.

In FY 2016/17, there was a 34% increase in the number of canceled trips. Almost half of these canceled trips occurred in February due to heavy rains that caused flooding and school closures.

In June 2016, Marin Transit implemented a major service change. One of the main goals of the service restructuring was to reduce the need to transfer by providing faster and more direct connections. While this approach improves the system for riders, it has implications in terms of how ridership is counted and on performance metrics. The number of passengers is measured in terms of unlinked passenger trips. Each time a person boards a bus is counted as a separate trip, regardless of whether that person is transferring from another bus. Reducing the amount of transfers needed to complete a rider's journey reduces the number of unlinked trips. Replacing trips that require a transfer with direct trips to destinations does not change the number of individual riders using the system, which is defined as linked passenger trips.

In FY 2016/17, there was a 7.5% overall decrease in the number of transfers for passengers using cash to pay their original fare. Some of this decline reflects the systemwide decrease in ridership. The transfer ratio is defined as the number of boarding trips (unlinked passenger trips) divided by the number of originating trips (linked passenger trips). This ratio can be used to evaluate the impact of transfers on ridership independent of other factors. In FY 2016/17, the overall transfer ratio dropped 3.8% from 1.36 to 1.31. When estimating linked passenger trips based on these ratios, the number of individual Marin Transit passengers in FY 2016/17 remained relatively constant compared to last year.

Demand for Marin Access mobility management programs declined overall 4.7% from FY 2015/16 to FY 2016/17. Changes in ridership varied from program to program. The largest decline was on Catch-A-Ride, which experienced a 12.9% decrease in ridership.

Local paratransit and Novato Dial-A-Ride ridership may have been affected by many of the same external factors as fixed route transit, particularly weather. It is also possible that paratransit clients have started to shift some or all their trips to services that are not provided by Marin Transit. These may include:

- Non-Emergency Medical Transportation services arranged by managed care organizations; Private transportation
  providers hired under contract to institutions typically served by paratransit (such as adult day care centers);
- Trips taken on Uber or Lyft; and
- Volunteer transportation services that may be supported by Marin Transit in some way but whose ridership is not reported in the District's performance statistics.

Furthermore, staff attributed much of the previous growth in the Marin Access program to the Catch-A-Ride program. This program experienced a 47.3% increase in ridership between FY 2013/14 and FY 2014/15. Towards the end of FY 2014/15, On the Move, one of the largest taxi companies in Marin went out of business. To this day, service is limited during hours of peak demand and in certain service areas especially Novato. Therefore, FY 2016/17 ridership on Catch-A-Ride may reflect two factors. These include a slowdown in attracting new customers and a reduction in service availability following On the Move's closure.

Table 2 summarizes the factors that can influence ridership numbers year-over-year, and qualitatively evaluates their impact.

Factor		FY 2015/16	FY 2016/17	Impact
	School Days	181	183	
Calandar	Weekdays	256	253	
Calendar	Weekends & Holidays	110	111	
	Muir Woods Shuttle	113	104	
Transfer Ratio (ratio	of unlinked to linked trips)	1.36	1.31	
Comuico Dicuuntione	Canceled service (trips)	200	268	▼
Service Disruptions	Major detour/closure (days) <sup>(1)</sup>	18	29	▼
Rainfall (inches)		29.28	56.53	
Gas Prices		\$2.98	\$2.91	
Unemployment Rate	1	3.2%	3.2%	

#### **Table 2: Factors Impacting Ridership Comparison**

Notes: (1) Data on major detours and closure collected starting January 2016. Comparison includes the months of January through June.

#### FY 2017/18 Performance Outlook

In June 2016, Marin Transit implemented a major service change aimed in part to help underperforming routes meet established performance standards. Staff has continued to monitor service performance, and has made minor adjustments to improve on-time performance and cancel low-ridership trips.

In early 2018, staff is planning a comprehensive assessment of service performance since the June 2016 service changes. This effort will include data from a recently completed onboard survey from April 2017 on passenger origins and destinations and a 100% passenger ridecheck. The ridecheck will provide data on stop-level ridership activity for each route. The assessment will use this analysis to recommend service changes to improve underperforming routes.

There are several unknowns that may also affect route performance, primarily in terms of operating costs. The District relies on its contractors to either lease or own property to store and maintain the vehicles needed to operate service. For contractors that do not own suitable property, finding and leasing these types of facilities in Marin County is challenging and expensive. Recent surveys of current and potential service providers identified securing a facility as the most significant factor in determining their interest in bidding on Marin Transit services, ability to provide the service, and proposed pricing. Marin Transit has been actively working to secure and develop its own operations and maintenance facility. A District-owned facility will eliminate the need for potential service providers to lease property and lower operating costs. It may also improve efficiency by reducing deadhead, or non-revenue time when vehicles are traveling to and from the yard, and further lower the District's contract rates.

In late 2017, Marin Transit will release for bid over half of its fixed-route service and there are many uncertainties that may affect the outcome. The tight labor market in Marin County and the greater Bay Area has made it difficult for service providers to hire and retain employees. Potential contractors are required to secure property in a County with limited real estate opportunities. If the District provides its own facility, there will be more interest among potential bidders and more competitive rates.



veck Route         2.925.522         178.052         s52.0173.419         s3.550.253         16.4         \$5.68         17           Local Trunkline         1.122.188         44.393         56.252.940         \$1.263.870         25.3         27.4         23.3         25.6         27.4         13.3         25.6         24.4         13.3         25.6         24.4         13.3         25.6         24.4         13.3         25.6         26.4         11.4         25.6	oute	Passengers	Revenue	Operating Costs	Passenger	Pass. Trips Per Rev Hr (Trip)	Subsidy Per Passenger	Farebo
Local Frunkline         1,122,188         44,393         65,253,940         51,263,870         25.3         47.86         22           35         658,869         23,052         53,224,508         5729,775         28.6         53,80         2           36         342,178         13,636         51,901,678         5369,132         25.1         54.48         1           71K         121,141         7,755         51,116,954         5164,963         15.7         52.86         1           10cal Basic         989,500         65,117         57,258         15.2         54.44         1           23         199,150         11,065         51,508,655         524,6908         18.0         56.34         1           23         199,150         11,065         51,508,655         524,6908         18.0         51.47         2           243         199,253         3,445         547,313         557,438         14.3         58.44         1           23         14,929         531,264,294         527,498         16.3         54.17         2           10         50,272,226         510,3912         7.1         511,37         15.9         16.0         11.2         11.1	red Route	2 975 577	Hours		Revenue	Rev Hr (Trip)		Recover 17.6
35         658,869         23,052         53,234,308         5729,775         28.6         \$3.80         2           36         342,178         13,636         \$1,901,678         \$369,132         25.1         \$4.48         1           171X         171,141         7,705         \$1,116,554         \$164,963         15.7         \$57.86         1           17         247,998         14,757         \$2,07,678         \$31,9761         16.8         \$70.8         1           22         215,758         17,053         \$1,619,319         \$273,059         12.3         \$6.24         1           23         199,150         11,065         \$1,508,659         \$246,908         18.0         \$5.34         1           29         40,103         3,707         \$509,475         \$49,634         10.8         \$11.47         2           219         50,449         5322         \$591,224         \$54,4146         8.9         96.00         11           228         71,344         10,404         \$904,406         \$103,312         7.1         \$11.23         1           233         42,798         4,363         \$399,203         \$550,406         11.4         \$6,72         1 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>20.2</td>								20.2
36         342,178         13,636         \$1,901,678         \$369,132         25.1         \$4.48         1           T/X         121,141         7,705         \$1,116,954         \$164,963         15.7         \$5.7.86         11           17         247,998         14,577         \$2,076,786         \$319,761         16.8         \$5.7.08         11           22         215,758         17,553         \$1,619,319         \$273,059         12.3         \$6.24         1           23         199,150         11,065         \$1,508,659         \$246,908         18.0         \$6.34         1           23         199,150         11,065         \$1,508,659         \$246,908         18.0         \$5.14         1           243         49,255         3,445         \$473,413         \$57,438         16.3         \$4.17         2           19         50,449         6.332,973,801         \$461,426         8.9         \$9.00         17           219         50,449         6.332,973,801         \$461,426         8.9         \$9.00         17           228         71,340         10,042         \$904,806         \$103,912         7.1         \$11.23         1           231 <td></td> <td></td> <td>-</td> <td></td> <td></td> <td></td> <td></td> <td>20.2</td>			-					20.2
71X         121,141         7,05         51,116,954         516,4963         15.7         52,86         1           Local Basic         989,500         65,117         57,451,946         51,221,298         15.2         96,308         1           17         24,798         14,757         52,076,766         531,97,61         16.8         57,08         1           23         199,150         11,065         51,506,859         524,698         18.0         56,44         1           23         49,255         3,445         547,3413         557,438         14.3         58,455         1           49         237,326         14,590         51,624,949         527,4498         16.3         51,1.7         2           10,010         3,707         5509,475         549,634         10.8         51,1.7         2           1219         50,449         5,327,399         53,87,3001         5461,426         8.9         59,000         11           233         42,798         4,363         5399,203         552,001         9.8         88,11         1           245         49,766         4,349         5391,596         556,688         11.4         6,672         1      <		,	,					19.4
Local Basic         989.500         65,117         57,451,946         \$1,221,298         15.2         \$5.30         11           17         247,998         14,757         \$2,075,786         \$319,761         16.8         \$7,08         1           22         215,758         17,533         \$1,519,191         \$27,359         12.3         \$56.24         1           23         199,150         11,065         \$15,068,659         \$224,6908         18.0         \$6.34         1           29         40,103         3,707         \$509,475         \$49,614         10.8         \$11.47         2           49         237,236         14,590         \$1,264,294         \$274,498         16.3         \$41.7         2           Local Connector         378,985         42,396         \$3,873,801         \$44,126         8.9         \$50.00         11           219         50,449         6,392         \$591,224         \$64,101         7.9         \$10.45         1           228         71,340         10,442         \$391,596         \$56,968         11.4         \$6,72         1           251         95,506         9,607         \$889,019         \$101,1623         9.9         \$82,441 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>14.8</td>								14.8
17         247,998         14,757         52,076,786         5319,761         16.8         57.08         1           22         215,758         17,553         51,619,319         5273,059         12.3         56,24         1           23         199,150         11,065         15,056,59         524,6908         18.0         55,34         1           29         40,103         3,707         5509,475         544,634         10.8         \$11.47         1           49         237,236         14,590         51,264,294         524,498         16.3         55,17         2         10.01         6,392         5391,224         564,101         7.9         510.45         1           219         50,449         6,392         5397,234         552,001         9.8         58,11         1           228         71,340         10.042         590,486         5103,912         7.1         511.23         1           231         95,506         9,607         5889,019         510,423         9.9         58,24         1           257         69,126         7,643         569,733         512,627         53.0 (31.5)         51.78         2         113         16,629 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>16.4</td></td<>								16.4
22         215,758         17,553         \$1,619,119         \$223,059         12.3         \$524         1           23         199,150         11,065         \$1,508,659         \$246,908         18.0         \$66.34         1           23X         49,255         3,445         \$47,413         \$57,438         14.3         \$58.64         1           29         40,103         3,707         \$509,475         \$49,634         10.8         \$11.47         2           20al Connector         378,985         42,396         \$32,37,301         \$44,1426         8.9         \$90.0         17           219         50,449         6,392         \$591,224         \$64,101         7.9         \$10.45         1           228         71,340         10,042         \$904,806         \$103,912         7.1         \$11.23         1           245         49,766         4,349         \$391,596         \$56,668         11.4         \$6,72         1           257         69,126         7,643         \$697,953         \$82,621         9.0         \$82,09         1           133         16,829         317         542,180         \$12,227         \$30,(31.5)         \$1,78         2     <								15.4
23         199,150         11,065         \$1,508,659         \$246,908         18.0         \$6.34         1           23X         49,255         3,445         \$473,413         \$57,438         14.3         \$8.45         1           49         237,236         14,590         \$1,264,294         \$274,498         16.3         \$41.7         2           Local Connector         378,985         42,396         \$3,873,801         \$461,426         8.9         \$9000         17           219         50,449         6.392         \$591,224         \$564,101         7.9         \$10,45         1           233         42,798         4,363         \$399,203         \$55,001         9.8         \$81.1         1           245         49,766         4,349         \$391,596         \$565,968         11.4         \$56,72         1           251         95,506         9,607         \$889,019         \$101,823         9.9         \$82,24         1           257         69,126         7,643         \$697,933         \$82,621         9.0         \$80.90         1           113         16,829         317         \$42,180         \$12,227         \$30,013.15)         \$1.78         22								16.9
23X         49,255         3,445         \$473,413         \$57,438         14.3         \$8,45         1           29         40,103         3,707         \$509,475         \$49,634         10.8         \$11,47         2           49         237,236         11,4590         \$1,162,4294         \$227,498         16.3         \$4,17         2           219         50,449         6,392         \$591,224         \$64,101         7.9         \$10,45         1           228         71,340         10,042         \$90,406         \$103,912         7.1         \$11,23         1           233         42,798         4,363         \$399,203         \$52,001         9.8         \$8,11         1           245         49,766         4,349         \$391,596         \$10,823         9.9         \$8,24         1           257         69,126         7,643         \$697,953         \$86,261         9.0         \$8,890         1           15         14,021         637         \$87,534         \$9,504         \$22,018,55         \$5,57         1           117         34,820         640         \$81,599         \$17,140         \$44,424,40         \$1,85         2								16.4
29         40,103         3,707         \$509,475         \$49,634         10.8         \$11,47           49         237,236         14,590         \$1,264,294         \$274,498         10.3         \$41,72           Local Connector         378,985         42,396         \$3,377,801         \$461,426         8.9         \$500         1           219         50,449         6,392         \$591,224         \$64,101         7.9         \$10,45         1           228         71,340         10,042         \$904,806         \$103,912         7.1         \$11,23         1           245         49,766         4,349         \$391,596         \$55,608         11.4         \$6,72         1           257         69,126         7.643         \$597,953         \$82,621         9.0         \$82,421           13         16,829         317         \$42,180         \$11,227         \$30,015         \$17,78         2           115         14,021         637         \$387,534         \$95,504         \$20,0185         \$55,57         1           117         34,820         640         \$81,509         \$17,140         \$4,4(28,4)         \$1.85         2           117         34,820 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>12.1</td>								12.1
49         237,236         14,590         \$1,264,294         \$274,498         16.3         \$4,17         2           Local Connector         378,985         42,396         \$3,873,801         \$441,426         8.9         \$90.00         11           219         50,449         6,392         \$591,224         \$64,101         7.9         \$10.45         1           228         71,340         10,042         \$904,806         \$103,912         7.1         \$11.23         1           235         42,798         4,363         \$399,596         \$56,668         11.4         \$6,72         1           251         95,506         9,607         \$889,019         \$10,823         9.9         \$8,24         1           257         69,126         7,643         \$697,953         \$82,621         9.0         \$88.90         1           309         511,420         640         \$81,509         \$11,23         \$1.7         \$1.8         \$2.24         \$2.21         13         16,629         \$11.7         \$4.2180         \$1.227         \$3.0 (31.5)         \$1.78         \$2         \$1.17         \$3.42.60         \$5.57         1         \$1.17         \$3.42.60         \$5.57.71         \$1.17         \$3.								9.7
Local Connector         378,985         42,396         \$3,873,801         \$461,426         8.9         \$9.00         11           219         50,449         6,392         \$591,224         \$64,101         7.9         \$10.45         11           228         71,340         10,042         \$904,806         \$103,912         7.1         \$11.23         1           243         42,798         4,363         \$399,203         \$52,001         9.8         \$81.1         1           245         49,766         4,349         \$391,596         \$55,698         11.4         \$6,72         1           257         69,126         7,643         \$\$697,953         \$82,621         9.0         \$8.90         1           5upplemental         179,947         3,963         \$\$14,380         \$110,503         454,4(28.6)         \$22.24         22           113         16,829         317         542,18         \$12,277         50,013.5         \$1.78         2           117         34,820         640         \$81,509         \$17,140         54,4(28.4)         \$1.85         2           117         34,820         640         \$81,509         \$27,2(31.3)         \$1.1.83         3								21.7
219         50.449         6.392         \$\$91,224         \$64,101         7.9         \$10.45         1           228         71,340         10.042         \$904,906         \$133,912         7.1         \$11.23         1           233         42,798         4,363         \$399,033         \$52,001         9.8         \$81.1         1           245         49,766         4,349         \$391,596         \$556,968         11.4         \$6.72         1           257         69,126         7,643         \$697,953         \$582,621         9.0         \$8.90         1           3upplemental         79.947         3,963         \$511,380         \$110,503         \$1.74         \$2.24         22           113         16.829         317         \$44,180         \$12,227         \$3.0 (31.5)         \$1.78         22           115         14,021         637         \$87,534         \$9.904         22.0 (18.5)         \$55.57         1           117         34,4820         640         \$81,509         \$17,140         \$54,428.4         \$1.85         2           115         14,021         637         \$87,543         \$50,724         \$23.17.9         \$4.43         1 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>11.9</td>								11.9
228         71,340         10,042         \$904,806         \$103,912         7,1         \$11,23         1           233         42,798         4,363         \$399,203         \$55,001         9.8         \$8,11         1           245         49,766         4,349         \$391,596         \$56,668         11.4         \$6,72         1           251         95,506         9,607         \$889,019         \$101,823         9.9         \$82,42         1           257         69,126         7,643         \$569,7933         \$82,621         9.0         \$89,90         1           Supplemental         179,947         3,963         \$514,380         \$110,503         45.4(28.6)         \$2.2.4         22           113         16,829         317         \$42,180         \$12,727         \$3.0(31.5)         \$1.7.8         2           113         16,829         640         \$81,509         \$17,140         \$4.4(28.4)         \$1.8.5         2           119         27,161         374         \$56,273         \$18,859         \$1.57         1           139         6,414         253         \$33,182         \$56,633         \$23,179         \$4,14         2 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>10.8</td></td<>								10.8
233         42,798         4,363         \$399,203         \$52,001         9.8         \$8.11         1           245         49,766         4,349         \$391,596         \$55,968         11.4         \$6.72         1           251         95,506         9,607         \$889,019         \$101,823         9.9         \$8.24         1           257         69,126         7,643         \$607,953         \$82,621         9.0         \$8.890         11           Supplemental         179,947         3,963         \$514,380         \$110,503         45.4 (28.6)         \$2.24         22           113         16,829         317         \$42,180         \$12,227         53.0 (31.5)         \$1.7.8         2           115         14,021         637         \$87,534         \$9,504         \$2.0 (18.5)         \$5.5.7         1           117         34,820         640         \$81,509         \$17,140         \$44 (28.4)         \$1.85         2           119         27,161         374         \$56,273         \$18,859         72.7 (31.3)         \$1.38         3           125         13,757         600         \$72,469         \$11,570         22.9 (19.3)         \$4.44         2<		,		. ,				11.5
245         49,766         4,349         \$391,596         \$56,968         11.4         \$6.72         1           251         95,506         9,607         \$889,019         \$101,823         9.9         \$8.24         1           257         69,126         7,643         \$697,953         \$514,380         \$110,503 <b>45.4</b> (28.6)         \$2.24         2           113         16,829         317         \$42,180         \$112,227         \$3.0 (31.5)         \$1.78         2           113         16,829         317         \$42,180         \$12,227         \$3.0 (31.5)         \$1.78         2           1115         14,021         637         \$87,534         \$59,504         22.0 (18.5)         \$5.57         1           117         34,820         6440         \$81,509         \$17,1440         \$4.18.4         \$1.88         2           119         27,161         374         \$56,273         \$18,859         72.7 (31.3)         \$1.38         3           125         13,757         600         \$72,469         \$11,570         \$22,9(19.3)         \$4.14         2           145         16,406         191         \$25,426         \$7,258         86.1 (37.2)         \$1								13.0
251         95,506         9,607         \$889,019         \$101,823         9,9         \$82,4         1           Supplemental         179,947         3,963         \$514,380         \$110,503         45.4(28.6)         \$2.24         22           113         16,829         317         \$42,180         \$12,227         \$53.0(31.5)         \$1.78         22           115         14,021         637         \$87,534         \$9,504         22.0(18.5)         \$5.57         1           117         34,820         640         \$81,509         \$17,140         \$54.4(28.4)         \$1.85         2           119         27,161         374         \$56,273         \$18,859         72.7(31.3)         \$1.38         3           125         13,757         600         \$72,469         \$11,570         22.9(19.3)         \$4.43         1           139         6,414         253         \$33,182         \$6,635         25.3(17.9)         \$4.14         2           154         13,738         358         \$41,965         \$8,847         38.4 (25.5)         \$2.41         2           154         13,738         358         \$41,965         \$8,847         38.4 (25.5)         \$2.41 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>14.5</td></t<>								14.5
257         69,126         7,643         \$697,953         \$82,621         9.0         \$8.90         1           Supplemental         179,947         3,963         \$514,380         \$110,503         45.4(28.6)         \$2.24         22           113         16,829         317         \$42,180         \$12,227         \$3.0(31.5)         \$1.78         22           115         14,021         637         \$87,534         \$9,504         22.0(18.5)         \$5.57         1           117         34,820         640         \$81,509         \$17,140         54.4(28.4)         \$1.85         2           119         27,161         374         \$55,273         \$18,859         72.7(31.3)         \$1.38         3           125         13,757         600         \$72,469         \$11,570         22.9(19.3)         \$4.44         2           139         6,414         253         \$33,182         \$6.63         25.3(17.9)         \$4.14         2           151         36,801         594         \$73,842         \$18,463         62.0(42.8)         \$1.50         2           154         13,738         358         \$41,965         \$249,748         28.3         \$1.83         55								11.5
Supplemental         179,947         3,963         \$514,380         \$110,503         45.4 (28.6)         \$2.24         22           113         16,829         317         \$42,180         \$12,227         \$30,015.5)         \$1.78         2           115         14,021         637         \$87,534         \$9,504         22.0 (18.5)         \$5.57         1           117         34,820         640         \$81,509         \$17,1740         \$44,428.40         \$18.855         2           119         27,161         374         \$56,273         \$18,859         72.7 (31.3)         \$1.38         3           125         13,757         600         \$72,469         \$11,570         22.9 (19.3)         \$4.43         1           139         6,414         253         \$33,182         \$6,635         2.3 (17.9)         \$4.14         2           151         36,601         594         \$73,842         \$18,463         62.0 (42.8)         \$1.50         2           154         13,738         358         \$41,965         \$8,847         38.4 (25.5)         \$2.41         2           Recreational         122,116         4,316         \$473,726         \$249,748         28.3         \$1.83<								11.8
11316,829317\$42,180\$12,227 $53.0(31.5)$ \$1.78211514,021637\$87,534\$9,50422.0(18.5)\$5.57111734,820640\$81,509\$17,14054.4(28.4)\$1.85211927,161374\$56,273\$18,85972.7(31.3)\$1.38312513,757600\$72,469\$11,57022.9(19.3)\$4.4311396,414253\$33,182\$6,63525.3(17.9)\$4.14214516,406191\$25,426\$7,25886.1(37.2)\$1.11215413,738358\$41,965\$8,84738.4(25.5)\$2.41215413,738358\$41,965\$8,84738.4(25.5)\$2.41266122,116 <b>4,316</b> \$473,726\$249,74828.3\$1.835586133,2285,492\$475,778\$39,9596.6\$12.00 $31.51$ $32.66,55$ 6876,59810,680\$946,905\$82,4487.2\$11.29 $32.45,55$ $52.41$ $22.41,55,55$ 71011.733.176666\$12.00 $33,348,543,543,543,543,543,543,543,543,543,543$								21.5
11514,021637 $\$87,534$ $\$9,504$ $22.0$ (18.5) $\$5.57$ 111734,820640 $\$81,509$ $\$17,140$ $54.4$ (28.4) $\$1.85$ 211927,161374 $\$56,273$ $\$18,859$ $72.7$ (31.3) $\$1.38$ 312513,757600 $\$72,469$ $\$11,570$ $22.9$ (19.3) $\$4.43$ 11396,414253 $\$33,182$ $\$6,635$ $25.3$ (17.9) $\$4.14$ 214516,406191 $\$25,426$ $\$7,258$ $86.1$ (37.2) $\$1.11$ 215136,801594 $\$73,842$ $\$18,463$ $62.0$ (42.8) $\$1.50$ 215413,738358 $\$41,965$ $\$8,847$ $38.4$ (25.5) $$2.41$ 2166122,116 $4,316$ $\$473,726$ $$249,748$ $28.3$ $$1.83$ $$57.666$ 172,116 $4,316$ $\$473,726$ $$249,748$ $28.3$ $$1.83$ $$57.666$ 61 $36,328$ $5,492$ $$475,778$ $$39,959$ $6.6.6$ $$12.00$ 68 $76,598$ $10,680$ $$946,905$ $$82,448$ $7.2$ $$11.29$ $$11.29$ 7 $10,696$ $$183,943$ $$121,007$ $11.7$ $$3.17$ $63.172$ 10w Bus $136,500$ $1,245$ $\$863,348$ $$473,066$ $109.6$ ( $44.83$ ) $$2.86$ 110w Bus $136,500$ $1,245$ $$863,348$ $$473,066$ $109.6$ ( $44.83$ ) $$2.86$ 110w Bus $136,500$ $1,245$								29.0
11734,820640\$81,509\$17,140 $54.4$ (28.4)\$1.85211927,161374\$56,273\$18,85972.7 (31.3)\$1.38312513,757600\$72,469\$11,57022.9 (19.3)\$4.4311396,414253\$33,182\$6,63525.3 (17.9)\$4.14214516,406191\$25,426\$7,25886.1 (37.2)\$1.11215136,801594\$73,842\$18,46362.0 (42.8)\$1.50215413,738358\$41,965\$8,84738.4 (25.5)\$2.41215413,738358\$41,965\$8,84738.4 (25.5)\$2.412166122,1164,316\$473,726\$249,74828.3\$1.835566122,1164,316\$473,726\$249,74828.3\$1.8356136,3285,492\$475,778\$33,9596.6\$12.00566876,59810,680\$946,905\$82,4487.2\$11.295112219,8601,696\$183,943\$121,00711.7\$3.176612219,8601,696\$183,943\$121,00711.7\$3.17651008 Bus136,5001,245\$863,348\$473,066109.6 (44.8)\$2.8655Hidden Valley9,281180\$124,763\$32,170\$1.6 (26.5)\$9.982Local Paratransit119,673 <td< td=""><td></td><td>,</td><td></td><td></td><td></td><td></td><td></td><td>10.9</td></td<>		,						10.9
11927,161374 $\$56,273$ $\$18,859$ 72.7 (31.3) $\$1.38$ 312513,757600 $\$72,469$ $\$11,570$ $22.9 (19.3)$ $\$4.43$ 11396,414253 $\$33,182$ $\$6,635$ $25.3 (17.9)$ $\$4.43$ 114516,406191 $\$25,426$ $\$7,258$ $86.1 (37.2)$ $\$1.11$ 215136,801594 $\$73,842$ $\$18,663$ $62.0 (42.8)$ $\$1.50$ 215413,738358 $\$41,965$ $\$8,847$ $38.4 (25.5)$ $$2.241$ 2Recreational122,116 $4,316$ $\$473,726$ $$249,748$ $28.3$ $\$1.83$ 5566122,116 $4,316$ $\$473,726$ $$249,748$ $28.3$ $\$1.83$ 556136,328 $5,492$ $\$475,778$ $\$39,959$ $6.6$ $\$12.00$ $$16,906$ 6876,59810,680 $\$946,905$ $\$82,448$ $7.2$ $\$1.29$ $$12.00$ 12219,8601,696 $\$183,943$ $\$121,007$ 11.7 $$3.17$ $66$ 12219,8601,696 $\$183,943$ $\$121,007$ 11.7 $$3.17$ $66$ 10w Bus136,5001,245 $$863,348$ $$473,066$ 109.6 (44.8) $$2.86$ $59.98$ $2$ White Hill127,2191,065 $$738,585$ $$440,896$ 119.4 (47.1) $$2.34$ $55$ mand Response124,325 $$5,191$ $$4,571,296$ $$2236,980$ $2.3$ $$34.92$ <		34,820	640				\$1.85	21.0
12513,757600 $\$72,469$ $\$11,570$ 22.9 (19.3) $\$4.43$ 11396,414253 $\$33,182$ $\$6,635$ 25.3 (17.9) $\$4.14$ 214516,406191 $\$25,426$ $\$7,258$ 86.1 (37.2) $\$1.11$ 215136,801594 $\$73,842$ $\$18,463$ 62.0 (42.8) $\$1.50$ 215413,738358 $\$41,965$ $\$8,847$ 38.4 (25.5) $\$2.41$ 2 <b>Recreational</b> 122,1164,316 $\$473,726$ $$249,748$ 28.3 $\$1.83$ 5566122,1164,316 $\$473,726$ $$249,748$ 28.3 $\$1.83$ 5566122,1164,316 $\$473,726$ $$249,748$ 28.3 $\$1.83$ 556136,328 $5,492$ $\$475,778$ $\$39,959$ 6.6 $\$12.00$ $$16,96$ 6876,59810,680 $\$946,905$ $\$82,448$ 7.2 $\$11.29$ $$16,96$ 12219,8601,696 $\$183,943$ $\$121,007$ 11.7 $\$3.17$ 610bw Bus136,5001,245 $\$863,348$ $\$473,066$ 109.6(44.8) $$2.86$ 5Hidden Valley9,281180 $$124,763$ $$32,170$ $$1.6(26.5)$ $$99.8$ 2Novato DAR4,0571,856 $$150,815$ $$8,815$ 2.2 $$34.87$ $$34.92$ Novato DAR4,0571,856 $$150,815$ $$8,815$ 2.2 $$34.87$ $$34.92$ Novato DAR4,0571,8	119		374					33.5
1396,414253 $\$33,182$ $\$6,635$ 25.3 (17.9) $\$4.14$ 214516,406191 $\$25,426$ $\$7,258$ 86.1 (37.2) $\$1.11$ 215136,801594 $\$73,842$ $\$18,463$ 62.0 (42.8) $\$1.50$ 215413,738358 $\$41,965$ $\$8,847$ 38.4 (25.5) $\$2.41$ 2Recreational122,1164,316 $\$473,726$ $\$249,748$ 28.3 $\$1.83$ 5566122,1164,316 $\$473,726$ $$2249,748$ 28.3 $\$1.83$ 55Rural112,92616,172 $\$1,422,683$ $\$122,407$ 7.0 $\$11.51$ 366136,328 $5,492$ $\$75,778$ $\$39,959$ 6.6 $\$12.00$ 366876,59810,680 $\$946,905$ $\$82,448$ 7.2 $\$11.29$ $$122$ 12219,8601,696 $\$183,943$ $\$121,007$ 11.7 $\$3.17$ 6612219,8601,696 $\$183,943$ $\$121,007$ 11.7 $\$3.17$ 65Hidden Valley9,281180 $\$124,763$ $\$32,170$ $$1.6 (26.5)$ $$9.98$ 22White Hill127,2191,065 $$738,585$ $$440,896$ 119.4 (47.1) $$2.34$ 55Iowa to DAR4,0571,856 $$150,815$ $$2.26,387$ 2.3 $$34.92$ 10Novato DAR4,0571,856 $$150,815$ $$8,815$ 2.2 $$34.87$ 10Dillon Beach DAR488260 <td>125</td> <td></td> <td>600</td> <td></td> <td></td> <td></td> <td></td> <td>16.0</td>	125		600					16.0
14516,406191 $$25,426$ $$7,258$ 86.1 (37.2) $$1.11$ 215136,801594 $$73,842$ $$18,463$ $62.0$ (42.8) $$1.50$ 215413,738358 $$41,965$ $$8,847$ $38.4$ (25.5) $$2.41$ 2Recreational122,1164,316 $$473,726$ $$249,748$ 28.3 $$1.83$ 5566122,1164,316 $$473,726$ $$249,748$ 28.3 $$1.83$ 55Rural112,92616,172 $$1,422,683$ $$122,407$ 7.0 $$11.51$ 616136,3285,492 $$475,778$ \$39,9596.6\$12.00166876,59810,680\$946,905\$82,4487.2\$11.291612219,8601,696\$183,943\$121,00711.7\$3.176612219,8601,696\$183,943\$121,00711.7\$3.1766102136,5001,245\$863,348\$473,066109.6 (44.8)\$2.8659White Hill127,2191,065\$738,585\$440,896119.4 (47.1)\$2.3455Imand Response124,32555,191\$4,571,296\$236,9802.3\$34.8699Local Paratransit119,67353,011\$4,404,928\$22,63872.3\$34.9210Novato DAR4,0571,856\$150,815\$8,8152.2\$34.8710Dillon Beach DAR488260\$12,5	139		253					20.0
151         36,801         594         \$73,842         \$18,463         62.0 (42.8)         \$1.50         2           154         13,738         358         \$41,965         \$8,847         38.4 (25.5)         \$2.41         2           Recreational         122,116         4,316         \$473,726         \$249,748         28.3         \$1.83         55           66         122,116         4,316         \$473,726         \$249,748         28.3         \$1.83         55           66         122,116         4,316         \$473,726         \$249,748         28.3         \$1.83         55           61         36,328         5,492         \$475,778         \$39,959         6.6         \$12.00         56           61         36,328         5,492         \$475,778         \$39,959         6.6         \$12.00         51.129         56           68         76,598         10,680         \$946,905         \$82,448         7.2         \$11.29         51           122         19,860         1,696         \$183,943         \$121,007         11.7         \$3.17         66           1122         19,860         1,696         \$183,943         \$121,007         11.7         \$3.17	145	16,406	191	\$25,426	\$7,258		\$1.11	28.5
154         13,738         358         \$41,965         \$8,847         38.4 (25.5)         \$2.41         2           Recreational         122,116         4,316         \$473,726         \$249,748         28.3         \$1.83         55           66         122,116         4,316         \$473,726         \$249,748         28.3         \$1.83         55           Rural         112,926         16,172         \$1,422,683         \$122,407         7.0         \$11.51         \$3           61         36,328         5,492         \$475,778         \$39,959         6.6         \$12.00         \$3           68         76,598         10,680         \$946,905         \$82,448         7.2         \$11.29         \$3           122         19,860         1,696         \$183,943         \$121,007         11.7         \$3.17         66           1120         136,500         1,245         \$863,348         \$473,066         109.6 (44.8)         \$2.86         55           Hidden Valley         9,281         180         \$124,763         \$32,170         51.6 (26.5)         \$9.98         2           White Hill         127,219         1,065         \$738,585         \$440,896         119.4 (47.1)	151		594					25.0
66         122,116         4,316         \$473,726         \$249,748         28.3         \$1.83         5           Rural         112,926         16,172         \$1,422,683         \$122,407         7.0         \$11.51         8           61         36,328         5,492         \$475,778         \$39,959         6.6         \$12.00         5           68         76,598         10,680         \$946,905         \$82,448         7.2         \$11.29         5           Partnership         19,860         1,696         \$183,943         \$121,007         11.7         \$3.17         61           122         19,860         1,696         \$183,943         \$121,007         11.7         \$3.17         61           122         19,860         1,696         \$183,943         \$121,007         11.7         \$3.17         61           Ilow Bus         136,500         1,245         \$863,348         \$473,066         109.6 (44.8)         \$2.86         54           Hidden Valley         9,281         180         \$124,763         \$32,170         51.6 (26.5)         \$9.98         2           White Hill         127,219         1,065         \$738,585         \$440,896         119.4 (47.1)	154	13,738	358	\$41,965	\$8,847		\$2.41	21.1
Rural112,92616,172\$1,422,683\$122,4077.0\$11.5186136,3285,492\$475,778\$39,9596.6\$12.0056876,59810,680\$946,905\$82,4487.2\$11.295Partnership19,8601,696\$183,943\$121,00711.7\$3.176512219,8601,696\$183,943\$121,00711.7\$3.1766Ilow Bus136,5001,245\$863,348\$473,066109.6 (44.8)\$2.86Hidden Valley9,281180\$124,763\$32,17051.6 (26.5)\$9.982White Hill127,2191,065\$738,585\$440,896119.4 (47.1)\$2.345emand Response124,32555,191\$4,571,296\$236,9802.3\$34.8654Local Paratransit119,67353,011\$4,404,928\$226,3872.3\$34.925Novato DAR4,0571,856\$150,815\$8,8152.2\$34.875Dillon Beach DAR488260\$12,511\$1,3561.9\$22.851Pt Reyes DAR10764\$3,042\$4221.7\$24.471her Services30,547-\$511,316\$41,956-\$15.37\$6Volunteer Driver <sup>(1)</sup> 16,162-\$152,714\$9.45Catch-A-Ride <sup>(1)</sup> 14,385-\$358,602\$41,956-\$22,011tal<	Recreational	122,116	4,316	\$473,726	\$249,748	28.3	\$1.83	52.7
61         36,328         5,492         \$475,778         \$39,959         6.6         \$12.00         56           68         76,598         10,680         \$946,905         \$82,448         7.2         \$11.29         56           Partnership         19,860         1,696         \$183,943         \$121,007         11.7         \$3.17         66           122         19,860         1,696         \$183,943         \$121,007         11.7         \$3.17         66           Ilow Bus         136,500         1,245         \$863,348         \$473,066         109.6 (44.8)         \$2.86         54           Hidden Valley         9,281         180         \$124,763         \$32,170         51.6 (26.5)         \$9.98         2           White Hill         127,219         1,065         \$738,585         \$440,896         119.4 (47.1)         \$2.34         55           Immad Response         124,325         55,191         \$4,571,296         \$236,980         2.3         \$34.86         22           Novato DAR         4,057         1,856         \$150,815         \$8,815         2.2         \$34.87           Dillon Beach DAR         4057         1,856         \$150,815         \$8,815         2.2	66	122,116	4,316	\$473,726	\$249,748	28.3	\$1.83	52.7
61         36,328         5,492         \$475,778         \$39,959         6.6         \$12.00         56           68         76,598         10,680         \$946,905         \$82,448         7.2         \$11.29         56           Partnership         19,860         1,696         \$183,943         \$121,007         11.7         \$3.17         66           122         19,860         1,696         \$183,943         \$121,007         11.7         \$3.17         66           Ilow Bus         136,500         1,245         \$863,348         \$473,066         109.6 (44.8)         \$2.86         54           Hidden Valley         9,281         180         \$124,763         \$32,170         51.6 (26.5)         \$9.98         2           White Hill         127,219         1,065         \$738,585         \$440,896         119.4 (47.1)         \$2.34         55           Immad Response         124,325         55,191         \$4,571,296         \$236,980         2.3         \$34.86         22           Novato DAR         4,057         1,856         \$150,815         \$8,815         2.2         \$34.87           Dillon Beach DAR         4057         1,856         \$150,815         \$8,815         2.2	Rural	112,926	16,172	\$1,422,683	\$122,407	7.0	\$11.51	8.6
68         76,598         10,680         \$946,905         \$82,448         7.2         \$11.29         5           Partnership         19,860         1,696         \$183,943         \$121,007         11.7         \$3.17         65           122         19,860         1,696         \$183,943         \$121,007         11.7         \$3.17         65           Ilow Bus         136,500         1,245         \$863,348         \$473,066         109.6 (44.8)         \$2.86         54           Hidden Valley         9,281         180         \$124,763         \$32,170         51.6 (26.5)         \$9.98         2           White Hill         127,219         1,065         \$738,585         \$440,896         119.4 (47.1)         \$2.34         55           emand Response         124,325         55,191         \$4,571,296         \$236,980         2.3         \$34.86         20           Local Paratransit         119,673         53,011         \$4,404,928         \$226,387         2.3         \$34.92           Novato DAR         4,057         1,856         \$150,815         \$8,815         2.2         \$34.87           Dillon Beach DAR         488         260         \$12,511         \$1,356         1.9								8.4
Partnership         19,860         1,696         \$183,943         \$121,007         11.7         \$3.17         61           122         19,860         1,696         \$183,943         \$121,007         11.7         \$3.17         66           Ilow Bus         136,500         1,245         \$863,348         \$473,066         109.6 (44.8)         \$2.86         54           Hidden Valley         9,281         180         \$124,763         \$32,170         51.6 (26.5)         \$9.98         2           White Hill         127,219         1,065         \$738,585         \$440,896         119.4 (47.1)         \$2.34         55           emand Response         124,325         55,191         \$4,571,296         \$236,980         2.3         \$34.86         544.86           Local Paratransit         119,673         53,011         \$4,404,928         \$226,387         2.3         \$34.86         544.96           Dillon Beach DAR         4,057         1,856         \$150,815         \$8,815         2.2         \$34.87         544.97           Pt Reyes DAR         107         64         \$3,042         \$422         1.7         \$24.47         1           her Services         30,547         -         \$511,316	68							8.7
122       19,860       1,696       \$183,943       \$121,007       11.7       \$3.17       6         Ilow Bus       136,500       1,245       \$863,348       \$473,066       109.6 (44.8)       \$2.86       54         Hidden Valley       9,281       180       \$124,763       \$32,170       51.6 (26.5)       \$9.98       2         White Hill       127,219       1,065       \$738,585       \$440,896       119.4 (47.1)       \$2.34       55         mand Response       124,325       55,191       \$4,571,296       \$226,387       2.3       \$34.92       2         Local Paratransit       119,673       53,011       \$4,404,928       \$226,387       2.3       \$34.92       344.86       2         Novato DAR       4,057       1,856       \$150,815       \$8,815       2.2       \$34.87       344.86       2       30,547       7       54,404,928       \$226,387       2.3       \$34.92       344.86         Dillon Beach DAR       4,057       1,856       \$150,815       \$8,815       2.2       \$34.87       32         Volunteer Driver <sup>(1)</sup> 16,162       -       \$511,316       \$41,956       -       \$15.37       \$35         Volunteer Driver <sup>(1)</sup>	Partnership	19.860	1.696	\$183 <i>.</i> 943	\$121,007	11.7	\$3.17	65.8
Ilow Bus         136,500         1,245         \$863,348         \$473,066         109.6 (44.8)         \$2.86         54           Hidden Valley         9,281         180         \$124,763         \$32,170         51.6 (26.5)         \$9.98         2           White Hill         127,219         1,065         \$738,585         \$440,896         119.4 (47.1)         \$2.34         5           mand Response         124,325         55,191         \$4,571,296         \$226,387         2.3         \$34.86         2           Local Paratransit         119,673         53,011         \$4,404,928         \$226,387         2.3         \$34.92         3         \$34.92         3         \$34.87         3         \$34.92         3         \$34.92         3         \$34.92         3         \$34.92         3         \$34.92         3         \$34.92         3         \$34.92         3         \$34.92         3         \$34.92         3         \$34.92         3         \$34.92         3         \$34.92         3         \$34.92         3         \$34.92         3         \$34.92         3         \$34.92         3         \$34.92         3         \$34.92         3         \$34.92         3         \$34.87         3         \$34.8	-	-	-					65.8
Hidden Valley         9,281         180         \$124,763         \$32,170         51.6 (26.5)         \$9.98         2           White Hill         127,219         1,065         \$738,585         \$440,896         119.4 (47.1)         \$2.34         55           emand Response         124,325         55,191         \$4,571,296         \$236,980         2.3         \$34.86         25           Local Paratransit         119,673         53,011         \$4,404,928         \$226,387         2.3         \$34.92           Novato DAR         4,057         1,856         \$150,815         \$8,815         2.2         \$34.87           Dillon Beach DAR         488         260         \$12,511         \$1,356         1.9         \$22.85         1           Pt Reyes DAR         107         64         \$3,042         \$422         1.7         \$24.47         1           her Services         30,547         -         \$511,316         \$41,956         -         \$15.37         8           Volunteer Driver <sup>(1)</sup> 16,162         -         \$152,714         -         -         \$9.45           tal         3,216,894         234,489         \$26,118,572         \$4,302,085         13.6         \$6.78         14			-					54.8
White Hill         127,219         1,065         \$738,585         \$440,896         119.4 (47.1)         \$2.34         55           mand Response         124,325         55,191         \$4,571,296         \$236,980         2.3         \$34.86         23           Local Paratransit         119,673         53,011         \$4,404,928         \$226,387         2.3         \$34.92           Novato DAR         4,057         1,856         \$150,815         \$8,815         2.2         \$34.87           Dillon Beach DAR         488         260         \$12,511         \$1,356         1.9         \$22.85         1           Pt Reyes DAR         107         64         \$3,042         \$422         1.7         \$24.47         1           Kouteer Driver <sup>(1)</sup> 16,162         -         \$511,316         \$41,956         -         \$15.37         \$6           Volunteer Driver <sup>(1)</sup> 16,162         -         \$358,602         \$41,956         -         \$22,01         1           tal         3,216,894         234,489         \$26,118,572         \$4,302,085         13.6         \$6.78         1								25.8
Imand Response         124,325         55,191         \$4,571,296         \$236,980         2.3         \$34,86         92           Local Paratransit         119,673         53,011         \$4,404,928         \$226,387         2.3         \$34.92         3           Novato DAR         4,057         1,856         \$150,815         \$8,815         2.2         \$34.87         3           Dillon Beach DAR         488         260         \$12,511         \$1,356         1.9         \$22.85         1           Pt Reyes DAR         107         64         \$3,042         \$422         1.7         \$24.47         1           her Services         30,547         -         \$511,316         \$41,956         -         \$15.37         \$2           Volunteer Driver <sup>(1)</sup> 16,162         -         \$152,714         -         -         \$9.45           Catch-A-Ride <sup>(1)</sup> 14,385         -         \$358,602         \$41,956         -         \$22.01         1           tal         3,216,894         234,489         \$26,118,572         \$4,302,085         13.6         \$6.78         1	,							59.7
Local Paratransit         119,673         53,011         \$4,404,928         \$226,387         2.3         \$34.92           Novato DAR         4,057         1,856         \$150,815         \$8,815         2.2         \$34.87           Dillon Beach DAR         4,88         260         \$12,511         \$1,356         1.9         \$22.85         1           Pt Reyes DAR         107         64         \$3,042         \$422         1.7         \$24.47         1           her Services         30,547         -         \$511,316         \$41,956         -         \$15.37         \$2           Volunteer Driver <sup>(1)</sup> 16,162         -         \$152,714         -         -         \$9.45           tal         3,216,894         234,489         \$26,118,572         \$4,302,085         13.6         \$6.78         16								5.2
Novato DAR         4,057         1,856         \$150,815         \$8,815         2.2         \$34.87           Dillon Beach DAR         488         260         \$12,511         \$1,356         1.9         \$22.85         1           Pt Reyes DAR         107         64         \$3,042         \$422         1.7         \$24.47         1           her Services         30,547         -         \$511,316         \$41,956         -         \$15.37         \$2           Volunteer Driver <sup>(1)</sup> 16,162         -         \$152,714         -         -         \$9.45           Catch-A-Ride <sup>(1)</sup> 14,385         -         \$358,602         \$41,956         -         \$22,01         1           tal         3,216,894         234,489         \$26,118,572         \$4,302,085         13.6         \$6.78         10								5.1
Dillon Beach DAR         488         260         \$12,511         \$1,356         1.9         \$22.85         1           Pt Reyes DAR         107         64         \$3,042         \$422         1.7         \$24.47         1           her Services         30,547         -         \$511,316         \$41,956         -         \$15.37         \$2           Volunteer Driver <sup>(1)</sup> 16,162         -         \$152,714         -         -         \$9.45           Catch-A-Ride <sup>(1)</sup> 14,385         -         \$358,602         \$41,956         -         \$22,01         1           tal         3,216,894         234,489         \$26,118,572         \$4,302,085         13.6         \$6.78         1								5.8
Pt Reyes DAR         107         64         \$3,042         \$422         1.7         \$24.47         1           her Services         30,547         -         \$511,316         \$41,956         -         \$15.37         8           Volunteer Driver <sup>(1)</sup> 16,162         -         \$152,714         -         -         \$9.45           Catch-A-Ride <sup>(1)</sup> 14,385         -         \$358,602         \$41,956         -         \$22,01         1           tal         3,216,894         234,489         \$26,118,572         \$4,302,085         13.6         \$6.78         10								10.8
her Services         30,547         -         \$511,316         \$41,956         -         \$15.37         8           Volunteer Driver <sup>(1)</sup> 16,162         -         \$152,714         -         -         \$9.45         -         \$22.01         1           Catch-A-Ride <sup>(1)</sup> 14,385         -         \$358,602         \$41,956         -         \$22.01         1           tal         3,216,894         234,489         \$26,118,572         \$4,302,085         13.6         \$6.78         16								13.9
Volunteer Driver <sup>(1)</sup> 16,162         -         \$152,714         -         -         \$9.45           Catch-A-Ride <sup>(1)</sup> 14,385         -         \$358,602         \$41,956         -         \$22,01         1           tal         3,216,894         234,489         \$26,118,572         \$4,302,085         13.6         \$6.78         1								8.2
Catch-A-Ride <sup>(1)</sup> 14,385         -         \$358,602         \$41,956         -         \$22,01         1           tal         3,216,894         234,489         \$26,118,572         \$4,302,085         13.6         \$6.78         16								0.12
tal 3,216,894 234,489 \$26,118,572 \$4,302,085 13.6 \$6.78 10					\$41 956			11.7
								16.5
						15.0		10.5

#### Table 3: System-wide Performance Statistics, FY 2016/17 (unaudited)

50 meets goal school routes show passengers per trip 45 service standard does <u>not</u> meet goal 40 35 Jassengers per Revenue Hour 15 10 5 0 Local Basic Totals Local Connector Totals 219 228 233 245 245 251 Supplemental Totals 113 115 117 119 119 125 139 139 151 Recreational Totals 66 Rural Totals 61 68 Local Paratransit Novato DAR Dillon DAR Pt Reyes DAR 35 36 71X Local Trunkline Totals **Demand Response Totals** 

Figure 1: FY 2016/17 Passengers per Revenue Hour by Route

\$40 does <u>not</u> meet goal \$35 service standard meets goal \$30 \$25 Subsidy per Passenger \$20 \$15 \$10 \$5 \$0 Local Connector Totals 219 228 233 245 245 251 Local Basic Totals Demand Response Totals Local Paratransit Novato DAR Dillon DAR Pt Reyes DAR Supplemental Totals 113 Recreational Totals 66 35 36 71X Rural Totals 61 68 145 151 154 Local Trunkline Totals 115 117 125 139

Figure 2: FY 2016/17 Subsidy per Passenger by Route

#### **Attachment A: Route Profiles**

- 17 Sausalito Marin City Mill Valley San Rafael
- 22 San Rafael Transit Center San Anselmo Marin City
- 23 Fairfax San Anselmo San Rafael Canal
- 23X Manor Fairfax San Anselmo San Rafael Canal
- 29 Canal San Rafael Transit Center Larkspur College of Marin Marin General
- 35 Canal San Rafael Transit Center Marin Civic Center Northgate Mall Novato
- 36 Canal San Rafael Transit Center Marin City
- 49 Novato Ignacio Hamilton Marin Civic Center San Rafael Transit Center
- 61 West Marin Stagecoach (Sausalito Marin City Mill Valley Stinson Beach Bolinas)
- 66 Muir Woods Shuttle
- 68 West Marin Stagecoach (San Rafael Transit Center San Anselmo Pt. Reyes Station Inverness)
- 71X Novato San Rafael Transit Center Marin City Sausalito
- 113 Redwood High School Paradise Cay
- 115 Sausalito Willow Creek Marin City Mill Valley St. Hilary
- 117 Neil Cummins / Hall Middle School E. Corte Madera Cove School
- 119 Tiburon Belvedere Redwood High School
- 122 San Rafael Transit Center San Anselmo College of Marin
- 125 Lagunitas Sir Francis Drake HS San Anselmo San Rafael
- 139 Terra Linda High School Lucas Valley
- 145 Terra Linda High School San Rafael
- 151 Hamilton Ignacio San Jose Middle School Novato High School San Marin High School
- 154 Olive San Marin High School Sinaloa Middle School Novato
- 219 Tiburon Strawberry
- 228 San Rafael Transit Center Larkspur San Anselmo Fairfax
- 233 Santa Venetia Marin Civic Center San Rafael Transit Center
- 245 San Rafael Transit Center Northgate Mall Kaiser Smith Ranch Road
- 251 San Marin Novato Vintage Oaks IVC Ignacio Hamilton
- 257 San Rafael Northgate Mall Kaiser Marinwood Hamilton Ignacio IVC
- Hdn Valley Ross Valley Yellow Bus (Fairfax San Anselmo Hidden Valley ES)
- White Hill
   Ross Valley Yellow Bus (San Anselmo Sleepy Hollow Fairfax White Hill MS)



FY 2017 Farebox Recovery: 15% % transfer (to route): 25% % Clipper usage: 16%



		Passengers			Revenue Hours			Revenue Miles	
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	194,263	16,189	768	11,496	958	45	177,386	14,782	701
Saturday	27,564	2,297	530	1,541	128	30	24,621	2,052	473
Sunday	26,171	2,181	436	1,720	143	29	27,378	2,282	456
Total	247,998	20,667	679	14,757	1,230	40	229,385	19,115	628

		Operating Costs		Passenger Revenue			Operating Subsidy			
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	\$1,617,108	\$134,759	\$6,392	\$247,041	\$20,587	\$976	\$1,370,067	\$114,172	\$5,415	
Saturday	\$217,536	\$18,128	\$4,183	\$36,894	\$3,075	\$710	\$180,642	\$15,054	\$3,474	
Sunday	\$242,142	\$20,179	\$4,036	\$35,826	\$2,986	\$597	\$206,316	\$17,193	\$3,439	
Total	\$2,076,786	\$173,066	\$5,690	\$319,761	\$26,647	\$876	\$1,757,025	\$146,419	\$4,814	

	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	16.9	\$7.05		15.3%
Saturday	17.9	\$6.55		17.0%
Sunday	15.2	\$7.88		14.8%
Total	16.8	\$7.08	\$140.73	15.4%

**Revenue Hours** 

15,167

15,330

14,757

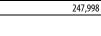
**Operating Costs** 

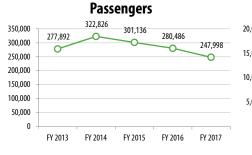
\$2,108,822

\$2,041,616

\$2,076,786







Passengers

301,136

280,486

#### **Passengers per Revenue Hour**



#### **Revenue Hours**

Passenger

Revenue

\$340,410

\$302,337

\$319,761

**Operating Subsidy** 

\$1,768,412

\$1,739,279

\$1,757,025

Passengers per

**Revenue Hour** 

19.9

18.3

16.8



#### **Operating Costs**

Subsidy per Cost per Revenue

Hour

\$139.04

\$133.17

\$140.73

Passenger

\$5.87

\$6.20

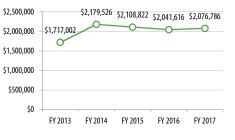
\$7.08

Farebox Recovery

16.1%

14.8%

15.4%



#### **Subsidy per Passenger**



#### **Cost per Revenue Hour**



FY 2016/17 DAT

FY 2015

FY 2016

FY 2017



FY 2017 Farebox Recovery: 17% % transfer (to route): 10% % Clipper usage: 11%



		Passengers			Revenue Hours		Revenue Miles			
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	184,918	15,410	731	14,244	1,187	56	126,319	10,527	499	
Saturday	16,752	1,396	322	1,537	128	30	16,232	1,353	312	
Sunday	14,088	1,174	235	1,773	148	30	18,729	1,561	312	
Total	215,758	17,980	591	17,553	1,463	48	161,280	13,440	442	
TULAI	213,730	17,900	391	17,000	1,405	40	101,200	13,440		

		Operating Costs		P	assenger Revenue		Operating Subsidy			
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	\$1,312,992	\$109,416	\$5,190	\$232,926	\$19,411	\$921	\$1,080,066	\$90,006	\$4,269	
Saturday	\$142,334	\$11,861	\$2,737	\$21,235	\$1,770	\$408	\$121,099	\$10,092	\$2,329	
Sunday	\$163,993	\$13,666	\$2,733	\$18,898	\$1,575	\$315	\$145,095	\$12,091	\$2,418	
Total	\$1,619,319	\$134,943	\$4,436	\$273,059	\$22,755	\$748	\$1,346,260	\$112,188	\$3,688	

	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	13.0	\$5.84		17.7%
Saturday	10.9	\$7.23		14.9%
Sunday	7.9	\$10.30		11.5%
Total	12.3	\$6.24	\$92.25	16.9%

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FY 2016/17 DAT

ends	Passengers	Revenue Hours	Operating Costs	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
FY 2015	249,148	14,777	\$2,054,433	\$292,215	\$1,762,218	16.9	\$7.07	\$139.03	14.2%
FY 2016	243,635	14,872	\$1,971,172	\$259,453	\$1,711,719	16.4	\$7.03	\$132.55	13.2%
FY 2017	215,758	17,553	\$1,619,319	\$273,059	\$1,346,260	12.3	\$6.24	\$92.25	16.9%

**Revenue Hours** 

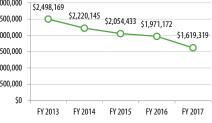
#### **Passengers**



#### 18,061 20,000 0 15,083 14,777 15,000 O 10,000 5,000 0 FY 2013 FY 2014 FY 2015



#### **Operating Costs**







Subsidy per Passenger







FY 2017 Farebox Recovery: 16% % transfer (to route): 24% % Clipper usage: 12%



		Passengers		Revenue Hours			Revenue Miles			
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	145,707	12,142	576	8,042	670	32	64,277	5,356	254	
Saturday	28,305	2,359	544	1,434	120	28	11,466	956	221	
Sunday	25,138	2,095	419	1,589	132	26	12,750	1,062	212	
Total	199,150	16,596	546	11,065	922	30	88,492	7,374	242	

		Operating Costs		P	Passenger Revenue			Operating Subsidy			
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily		
Weekday	\$1,096,892	\$91,408	\$4,336	\$179,427	\$14,952	\$709	\$917,465	\$76,455	\$3,626		
Saturday	\$195,468	\$16,289	\$3,759	\$35,226	\$2,936	\$677	\$160,242	\$13,354	\$3,082		
Sunday	\$216,299	\$18,025	\$3,605	\$32,255	\$2,688	\$538	\$184,044	\$15,337	\$3,067		
Total	\$1,508,659	\$125,722	\$4,133	\$246,908	\$20,576	\$676	\$1,261,751	\$105,146	\$3,457		

	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	18.1	\$6.30		16.4%
Saturday	19.7	\$5.66		18.0%
Sunday	15.8	\$7.32		14.9%
Total	18.0	\$6.34	\$136.35	16.4%

**Revenue Hours** 

14,168

13,154

11,065

**Operating Costs** 

\$1,969,650

\$1,703,216

\$1,508,659

storic Trends

FY 2015

FY 2016

FY 2017

FY 2016/17 DAT





Passengers

354,706

268,218

199,150

#### **Passengers per Revenue Hour**



#### **Revenue Hours**

**Operating Subsidy** 

\$1,588,539

\$1,395,078

\$1,261,751

Passenger

Revenue

\$381,111

\$308,138

\$246,908

Passengers per

**Revenue Hour** 

25.0

20.4

18.0



#### **Operating Costs**

Subsidy per Cost per Revenue

Hour

\$139.02

\$129.48

\$136.35

Passenger

\$4.48

\$5.20

\$6.34

Farebox Recovery

19.3%

18.1%

16.4%



#### **Subsidy per Passenger**







Days of Service: Wkdy Avg Freq (Wkdy Peak): 60 min Avg Freq (Wkdy Non-Peak): -Avg Freq (Wked): -

FY 2017 Farebox Recovery: 12% % transfer (to route): 31% % Clipper usage: 12%



Total	49,255	4,105	195	3,445	287	14	32,408	2,701	128	
Sunday	_	_	_	_	-	_	-	_	-	
Saturday	-	-	-	-	-	-	-	-	-	
Weekday	49,255	4,105	195	3,445	287	14	32,408	2,701	128	
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
		Passengers			Revenue Hours			Revenue Miles		

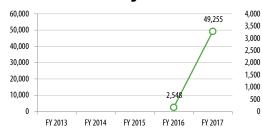
		Operating Costs		Р	assenger Revenue		0	perating Subsidy	
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	\$473,413	\$39,451	\$1,871	\$57,438	\$4,787	\$227	\$415,975	\$34,665	\$1,644
Saturday	\$-	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	\$ -
Sunday	\$-	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	\$ -
Total	\$473,413	\$39,451	\$1,871	\$57,438	\$4,787	\$227	\$415,975	\$34,665	\$1,644

	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	14.3	\$8.45		12.1%
Saturday	-	\$-		- %
Sunday	-	\$ -		- %
Total	14.3	\$8.45	\$137.44	12.1%

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	Passengers	Revenue Hours	Operating Costs	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
FY 2015									
FY 2016	2,548	189	\$23,303	\$2,272	\$21,031	13.5	\$8.25	\$123.30	9.7%
FY 2017	49,255	3,445	\$473,413	\$57,438	\$415,975	14.3	\$8.45	\$137.44	12.1%

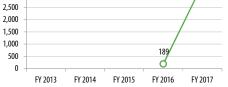
#### Passengers



**Revenue Hours** 

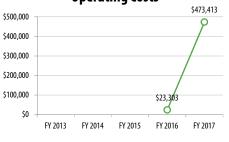
3,445

0

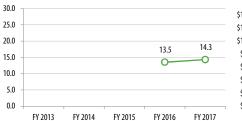


Subsidy per Passenger

#### **Operating Costs**









#### **Cost per Revenue Hour**



## . . .



Days of Service: Wkdy Avg Freq (Wkdy Peak): 60 min Avg Freq (Wkdy Non-Peak): -Avg Freq (Wked): -

FY 2017 Farebox Recovery: 10% % transfer (to route): 26% % Clipper usage: 12%

	Passengers			Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	40,103	3,342	159	3,707	309	15	37,048	3,087	146
Saturday	-	-	-	-	-	-	-	-	-
Sunday	-	-	-	-	-	-	-	-	-
Total	40,103	3,342	159	3,707	309	15	37,048	3,087	146

		Operating Costs			Passenger Revenue			Operating Subsidy		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	\$509,475	\$42,456	\$2,014	\$49,634	\$4,136	\$196	\$459,841	\$38,320	\$1,818	
Saturday	\$-	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	\$ -	
Sunday	\$-	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	\$ -	
Total	\$509,475	\$42,456	\$2,014	\$49,634	\$4,136	\$196	\$459,841	\$38,320	\$1,818	

	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	10.8	\$11.47		9.7%
Saturday	-	\$-		- %
Sunday	-	\$-		- %
Total	10.8	\$11.47	\$137.45	9.7%

**Revenue Hours** 

10,795

10,502

3,707

**Operating Costs** 

\$1,500,887

\$1,378,760

\$509,475

FY 2016/17 DATA

FY 2015

FY 2016

FY 2017



Passengers

203,632

181,786



**Passengers per Revenue Hour** 



#### **Revenue Hours**

**Operating Subsidy** 

\$1,268,601

\$1,158,763

\$459,841

Passenger

Revenue

\$232,286

\$219,997

\$49,634

Passengers per

**Revenue Hour** 

18.9

17.3

10.8



#### **Operating Costs**

Subsidy per Cost per Revenue

Hour

\$139.04

\$131.29

\$137.45

Passenger

\$6.23

\$6.37

\$11.47

Farebox Recovery

15.5%

16.0%

9.7%



#### **Subsidy per Passenger**



#### **Cost per Revenue Hour**



**Passengers** 



FY 2017 Farebox Recovery: 23% % transfer (to route): 17% % Clipper usage: 8%



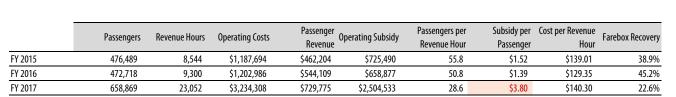
	Passengers			Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	492,328	41,027	1,946	16,909	1,409	67	224,421	18,702	887
Saturday	84,453	7,038	1,624	2,860	238	55	43,336	3,611	833
Sunday	82,088	6,841	1,368	3,284	274	55	50,021	4,168	834
Total	658,869	54,906	1,805	23,052	1,921	63	317,778	26,482	871

		Operating Costs			Passenger Revenue			Operating Subsidy		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	\$2,367,217	\$197,268	\$9,357	\$533,190	\$44,433	\$2,107	\$1,834,027	\$152,836	\$7,249	
Saturday	\$403,729	\$33,644	\$7,764	\$97,853	\$8,154	\$1,882	\$305,876	\$25,490	\$5,882	
Sunday	\$463,362	\$38,614	\$7,723	\$98,732	\$8,228	\$1,646	\$364,630	\$30,386	\$6,077	
Total	\$3,234,308	\$269,526	\$8,861	\$729,775	\$60,815	\$1,999	\$2,504,533	\$208,711	\$6,862	

	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	29.1	\$3.73		22.5%
Saturday	29.5	\$3.62		24.2%
Sunday	25.0	\$4.44		21.3%
Total	28.6	\$3.80	\$140.30	22.6%

storic Trends

FY 2016/17 DAT



#### Passengers



**Passengers per Revenue Hour** 







#### **Operating Costs**



#### **Subsidy per Passenger**







FY 2017 Farebox Recovery: 19% % transfer (to route): 18% % Clipper usage: 6%



		Passengers		Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	278,217	23,185	1,100	9,938	828	39	133,318	11,110	527
Saturday	33,779	2,815	650	1,715	143	33	24,259	2,022	467
Sunday	30,182	2,515	503	1,983	165	33	28,002	2,334	467
Total	342,178	28,515	937	13,636	1,136	37	185,579	15,465	508

		Operating Costs		P	assenger Revenue		Operating Subsidy		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	\$1,384,291	\$115,358	\$5,472	\$290,481	\$24,207	\$1,148	\$1,093,810	\$91,151	\$4,323
Saturday	\$240,062	\$20,005	\$4,617	\$40,774	\$3,398	\$784	\$199,288	\$16,607	\$3,832
Sunday	\$277,325	\$23,110	\$4,622	\$37,877	\$3,156	\$631	\$239,448	\$19,954	\$3,991
Total	\$1,901,678	\$158,473	\$5,210	\$369,132	\$30,761	\$1,011	\$1,532,546	\$127,712	\$4,199

	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	28.0	\$3.93		21.0%
Saturday	19.7	\$5.90		17.0%
Sunday	15.2	\$7.93		13.7%
Total	25.1	\$4.48	\$139.46	19.4%

**Revenue Hours** 

2,894

3,462

13,636

**Operating Costs** 

\$402,355

\$457,211

\$1,901,678



FY 2015

FY 2016

FY 2017

FY 2016/17 DAT

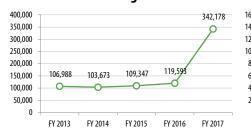
#### **Passengers**

Passengers

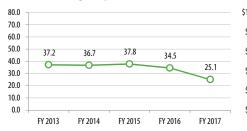
109,347

119,593

342,178



**Passengers per Revenue Hour** 





**Operating Subsidy** 

\$291,884

\$327,496

\$1,532,546

Passenger

Revenue

\$110,471

\$129,715

\$369,132

Passengers per

**Revenue Hour** 

37.8

34.5

25.1



#### **Subsidy per Passenger**



## **Cost per Revenue Hour**



**Operating Costs** 

Subsidy per Cost per Revenue

Hour

\$139.05

\$132.05

\$139.46

Passenger

\$2.67

\$2.74

\$4.48

Farebox Recovery

27.5%

28.4%

19.4%





FY 2017 Farebox Recovery: 22% % transfer (to route): 9% % Clipper usage: 11%



Passengers			Revenue Hours			Revenue Miles		
Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
201,564	16,797	797	11,313	943	45	139,528	11,627	551
18,489	1,541	356	1,517	126	29	18,370	1,531	353
17,183	1,432	286	1,761	147	29	21,402	1,784	357
237,236	19,770	650	14,590	1,216	40	179,300	14,942	491
	201,564 18,489 17,183	Annual         Avg Monthly           201,564         16,797           18,489         1,541           17,183         1,432	Annual         Avg Monthly         Avg Daily           201,564         16,797         797           18,489         1,541         356           17,183         1,432         286	Annual         Avg Monthly         Avg Daily         Annual           201,564         16,797         797         11,313           18,489         1,541         356         1,517           17,183         1,432         286         1,761	Annual         Avg Monthly         Avg Daily         Annual         Avg Monthly           201,564         16,797         797         11,313         943           18,489         1,541         356         1,517         126           17,183         1,432         286         1,761         147	Annual         Avg Monthly         Avg Daily         Annual         Avg Monthly         Avg Daily           201,564         16,797         797         11,313         943         45           18,489         1,541         356         1,517         126         29           17,183         1,432         286         1,761         147         29	Annual         Avg Monthly         Avg Daily         Annual         Avg Monthly         Avg Daily         Annual           201,564         16,797         797         11,313         943         45         139,528           18,489         1,541         356         1,517         126         29         18,370           17,183         1,432         286         1,761         147         29         21,402	Annual         Avg Monthly         Avg Daily         Annual         Avg Monthly         Avg Monthly         Avg Monthly           201,564         16,797         797         11,313         943         45         139,528         11,627           18,489         1,541         356         1,517         126         29         18,370         1,531           17,183         1,432         286         1,761         147         29         21,402         1,784

		Operating Costs			Passenger Revenue			Operating Subsidy		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	\$978,903	\$81,575	\$3,869	\$230,134	\$19,178	\$910	\$748,769	\$62,397	\$2,960	
Saturday	\$131,907	\$10,992	\$2,537	\$22,520	\$1,877	\$433	\$109,387	\$9,116	\$2,104	
Sunday	\$153,484	\$12,790	\$2,558	\$21,844	\$1,820	\$364	\$131,640	\$10,970	\$2,194	
Total	\$1,264,294	\$105,358	\$3,464	\$274,498	\$22,875	\$752	\$989,796	\$82,483	\$2,712	

	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	17.8	\$3.71		23.5%
Saturday	12.2	\$5.92		17.1%
Sunday	9.8	\$7.66		14.2%
Total	16.3	\$4.17	\$86.65	21.7%

**Revenue Hours** 

6,349

6,795

14,590

**Operating Costs** 

\$882,801

\$900,804

\$1,264,294



Passengers

144,262

147,480

237,236

#### **Passengers per Revenue Hour**



#### **Revenue Hours**

**Operating Subsidy** 

\$724,713

\$754,459

\$989,796

Passenger

Revenue

\$158,088

\$146,345

\$274,498

Passengers per

**Revenue Hour** 

22.7

21.7

16.3



#### **Operating Costs**

Subsidy per Cost per Revenue

Hour

\$139.05

\$132.57

\$86.65

Passenger

\$5.02

\$5.12

\$4.17

Farebox Recovery

17.9%

16.2%

21.7%



#### **Subsidy per Passenger**



#### **Cost per Revenue Hour**



FY 2016/17 DAT

FY 2015

FY 2016

FY 2017



Days of Service: Wkdy, Sa, Su Avg Freq (Wkdy Peak): 8 trips Avg Freq (Wkdy Non-Peak): -Avg Freq (Wked): 16 trips

FY 2017 Farebox Recovery: 8% % transfer (to route): 7% % Clipper usage: 11%

		Passengers		Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	17,166	1,431	68	2,631	219	10	45,398	3,783	181
Saturday	9,922	827	198	1,319	110	26	20,810	1,734	416
Sunday	9,240	770	144	1,542	129	24	24,457	2,038	382
Total	36,328	3,027	100	5,492	458	15	90,665	7,555	248

		Operating Costs		Passenger Revenue			Operating Subsidy		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	\$229,650	\$19,138	\$915	\$17,691	\$1,474	\$70	\$211,959	\$17,663	\$844
Saturday	\$113,378	\$9,448	\$2,268	\$11,622	\$969	\$232	\$101,756	\$8,480	\$2,035
Sunday	\$132,750	\$11,063	\$2,074	\$10,646	\$887	\$166	\$122,104	\$10,175	\$1,908
Total	\$475,778	\$39,648	\$1,304	\$39,959	\$3,330	\$109	\$435,819	\$36,318	\$1,194

	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	6.5	\$12.35		7.7%
Saturday	7.5	\$10.26		10.3%
Sunday	6.0	\$13.21		8.0%
Total	6.6	\$12.00	\$86.63	8.4%

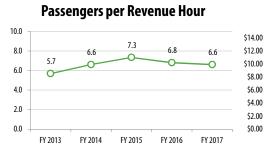
istoric Trends

FY 2016/17 DAT/

	Passengers	Revenue Hours	Operating Costs	Passenger Revenue Op	erating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
FY 2015	39,478	5,379	\$417,539	\$46,324	\$371,215	7.3	\$9.40	\$77.62	11.1%
FY 2016	37,276	5,475	\$408,987	\$48,421	\$360,566	6.8	\$9.67	\$74.70	11.8%
FY 2017	36,328	5,492	\$475,778	\$39,959	\$435,819	6.6	\$12.00	\$86.63	8.4%

## Passengers





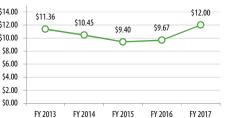
#### **Revenue Hours**



### **Operating Costs**



#### **Subsidy per Passenger**



#### **Cost per Revenue Hour**



ural



FY 2017 Farebox Recovery: 53% % transfer (to route): 0% % Clipper usage: 0%



		Passengers			<b>Revenue Hours</b>		Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	21,940	7,313	549	804	268	20	10,735	3,578	268
Saturday	43,799	7,300	1,752	1,473	245	59	20,480	3,413	819
Sunday	56,377	6,264	1,446	2,040	227	52	28,212	3,135	723
Total	122,116	13,568	1,174	4,316	480	42	59,428	6,603	571

		Operating Costs			assenger Revenue		Operating Subsidy		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	\$104,033	\$34,678	\$2,601	\$37,751	\$12,584	\$944	\$66,282	\$22,094	\$1,657
Saturday	\$152,661	\$25,444	\$6,106	\$79,948	\$13,325	\$3,198	\$72,713	\$12,119	\$2,909
Sunday	\$217,032	\$24,115	\$5,565	\$132,049	\$14,672	\$3,386	\$84,983	\$9,443	\$2,179
Total	\$473,726	\$52,636	\$4,555	\$249,748	\$27,750	\$2,401	\$223,978	\$24,886	\$2,154

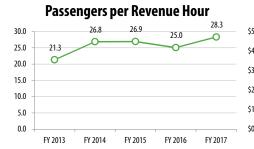
	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	27.3	\$3.02		36.3%
Saturday	29.7	\$1.66		52.4%
Sunday	27.6	\$1.51		60.8%
Total	28.3	\$1.83	\$109.75	52.7%

listoric Trends

	Passengers	Revenue Hours	Operating Costs	Passenger Revenue	oerating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
FY 2015	103,930	3,866	\$477,523	\$209,514	\$268,009	26.9	\$2.58	\$123.52	43.9%
FY 2016	116,942	4,673	\$531,384	\$245,779	\$285 <i>,</i> 605	25.0	\$2.44	\$113.73	46.3%
FY 2017	122,116	4,316	\$473,726	\$249,748	\$223,978	28.3	\$1.83	\$109.75	52.7%

#### **Passengers**







#### **Operating Costs**



#### Subsidy per Passenger



#### **Cost per Revenue Hour**



FY 2016/17 DAT



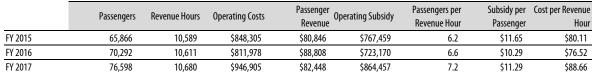
FY 2017 Farebox Recovery: 9% % transfer (to route): 13% % Clipper usage: 12%

	Passengers			Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	59,903	4,992	239	7,282	607	29	133,167	11,097	531
Saturday	8,410	701	168	1,492	124	30	27,123	2,260	542
Sunday	8,285	690	129	1,907	159	30	34,638	2,887	541
Total	76,598	6,383	210	10,680	890	29	194,928	16,244	534

		Operating Costs			Passenger Revenue			Operating Subsidy		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	\$645,737	\$53,811	\$2,573	\$64,332	\$5,361	\$256	\$581,405	\$48,450	\$2,316	
Saturday	\$131,882	\$10,990	\$2,638	\$9,260	\$772	\$185	\$122,622	\$10,219	\$2,452	
Sunday	\$169,286	\$14,107	\$2,645	\$8,856	\$738	\$138	\$160,430	\$13,369	\$2,507	
Total	\$946,905	\$78,909	\$2,594	\$82,448	\$6,871	\$226	\$864,457	\$72,038	\$2,368	

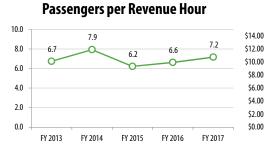
	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	8.2	\$9.71		10.0%
Saturday	5.6	\$14.58		7.0%
Sunday	4.3	\$19.36		5.2%
Total	7.2	\$11.29	\$88.66	8.7%

FY 2016/17 DAT



#### **Passengers**











Farebox Recovery

9.5%

10.9%

8.7%

Hour

\$80.11

\$76.52

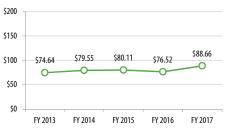
\$88.66



#### **Subsidy per Passenger**



#### **Cost per Revenue Hour**



## 68

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FY 2017 Farebox Recovery: 15% % transfer (to route): 26% % Clipper usage: 16%



		Passengers			<b>Revenue Hours</b>			Revenue Miles	
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	121,141	10,095	479	7,705	642	30	174,624	14,552	690
Saturday	-	-	-	-	-	-	-	-	-
Sunday	-	-	-	-	-	-	-	-	-
Total	121,141	10,095	479	7,705	642	30	174,624	14,552	690

	Operating Costs			Passenger Revenue			Operating Subsidy			
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	\$1,116,954	\$93,080	\$4,415	\$164,963	\$13,747	\$652	\$951,991	\$79,333	\$3,763	
Saturday	\$-	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	\$-	
Sunday	\$-	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	\$-	
Total	\$1,116,954	\$93,080	\$4,415	\$164,963	\$13,747	\$652	\$951,991	\$79,333	\$3,763	

	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	15.7	\$7.86		14.8%
Saturday	-	\$ -		- %
Sunday	-	\$ -		- %
Total	15.7	\$7.86	\$144.96	14.8%

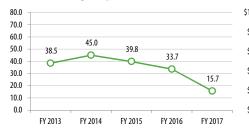
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	Passengers	Revenue Hours	Operating Costs	Passenger Revenue	perating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
FY 2015	305,440	7,666	\$1,066,058	\$307,659	\$758,399	39.8	\$2.48	\$139.06	28.9%
FY 2016	259,678	7,717	\$1,075,263	\$300,186	\$775,077	33.7	\$2.98	\$139.34	27.9%
FY 2017	121,141	7,705	\$1,116,954	\$164,963	\$951,991	15.7	\$7.86	\$144.96	14.8%

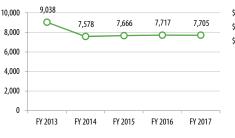
#### **Passengers**



**Passengers per Revenue Hour** 



#### **Revenue Hours**



#### **Operating Costs** \$1,254,262











Days of Service: School Days Avg Freq (Wkdy Peak): 3 trips Avg Freq (Wkdy Non-Peak): -

Avg Freq (Wked): -

FY 2017 Farebox Recovery: 29% % transfer (to route): 0% % Clipper usage: 4%



	Passengers			Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	16,829	1,530	92	317	29	2	2,404	219	13
Saturday	-	-	-	-	-	-	-	-	-
Sunday	-	-	-	-	-	-	-	-	-
Total	16,829	1,530	92	317	29	2	2,404	219	13

	Operating Costs			Passenger Revenue			Operating Subsidy			
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	\$42,180	\$3,835	\$230	\$12,227	\$1,112	\$67	\$29,953	\$2,723	\$164	
Saturday	\$-	\$ -	\$ -	\$-	\$-	\$ -	\$-	\$ -	\$ -	
Sunday	\$-	\$ -	\$ -	\$-	\$-	\$ -	\$-	\$ -	\$ -	
Total	\$42,180	\$3,835	\$230	\$12,227	\$1,112	\$67	\$29,953	\$2,723	\$164	

	Passengers per Trip	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	31.5	\$1.78		29.0%
Saturday	-	\$-		- %
Sunday	-	\$-		- %
Total	31.5	\$1.78	\$132.89	<b>29.0</b> %

listoric Trends

		Passengers	Revenue Hours	Operating Costs	Passenger Revenue	Operating Subsidy	Passengers per Trip	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
-	FY 2015	12,241	161	\$28,599	\$10,703	\$17,896	34.2	\$1.46	\$177.52	37.4%
	FY 2016	14,601	263	\$36,924	\$12,809	\$24,115	31.7	\$1.65	\$140.50	34.7%
	FY 2017	16,829	317	\$42,180	\$12,227	\$29,953	31.5	\$1.78	\$132.89	29.0%

## Passengers





#### **Revenue Hours**



#### **Operating Costs**



#### Subsidy per Passenger



### **Cost per Revenue Hour**



# FY 2016/17 DATA



Days of Service: School Days Avg Freq (Wkdy Peak): 5 trips Avg Freq (Wkdy Non-Peak): -

Avg Freq (Wked): -

FY 2017 Farebox Recovery: 11% % transfer (to route): 0% % Clipper usage: 7%

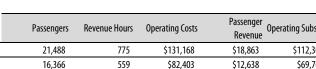


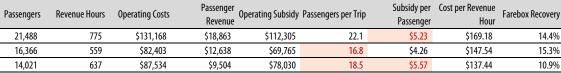
	Passengers			Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	14,021	1,275	71	637	58	3	6,963	633	35
Saturday	-	-	-	-	-	-	-	-	-
Sunday	-	-	-	-	-	-	-	-	-
Total	14,021	1,275	71	637	58	3	6,963	633	35

		Operating Costs			Passenger Revenue			Operating Subsidy		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	\$87,534	\$7,958	\$444	\$9,504	\$864	\$48	\$78,030	\$7,094	\$396	
Saturday	\$-	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	\$ -	
Sunday	\$-	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	\$ -	
Total	\$87,534	\$7,958	\$444	\$9,504	\$864	\$48	\$78,030	\$7,094	\$396	

	Passengers per Trip	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	18.5	\$5.57		10.9%
Saturday	-	\$-		- %
Sunday	-	\$-		- %
Total	18.5	\$5.57	\$137.44	10.9%

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Passengers



**Passengers per Trip** 



**Revenue Hours** 





14.4%

15.3%

10.9%



#### **Subsidy per Passenger**



#### **Cost per Revenue Hour**



FY 2015

FY 2016

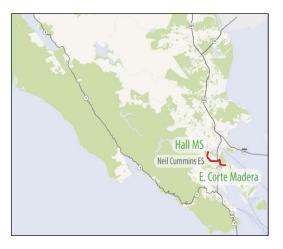
FY 2017



Days of Service: School Days Avg Freq (Wkdy Peak): 6 trips Avg Freq (Wkdy Non-Peak): -

Avg Freq (Wked): -

FY 2017 Farebox Recovery: 21% % transfer (to route): 0% % Clipper usage: 2%



		Passengers		Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	34,820	3,165	193	640	58	4	4,753	432	26
Saturday	-	-	-	-	-	-	-	-	-
Sunday	-	-	-	-	-	-	-	-	-
Total	34,820	3,165	193	640	58	4	4,753	432	26
TULAI	54,620	3,103	193	040	50	4	4,/33	432	

		Operating Costs		Р	assenger Revenue		C	)perating Subsidy	
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	\$81,509	\$7,410	\$453	\$17,140	\$1,558	\$95	\$64,369	\$5,852	\$358
Saturday	\$-	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	\$ -
Sunday	\$-	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	\$ -
Total	\$81,509	\$7,410	\$453	\$17,140	\$1,558	\$95	\$64,369	\$5,852	\$358

	Passengers per Trip	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	28.4	\$1.85		21.0%
Saturday	-	\$ -		- %
Sunday	-	Ş -		- %
Total	28.4	\$1.85	\$127.32	<b>21.0</b> %

**Revenue Hours** 

509

552

640

**Operating Costs** 

\$77,168

\$77,694

\$81,509

FY 2015

FY 2016

FY 2017

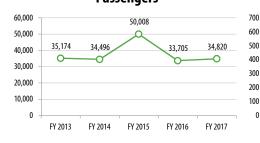
## **Passengers**

Passengers

50,008

33,705

34,820





#### **Revenue Hours**

Operating Subsidy Passengers per Trip

39.9

26.9

28.4

(\$360)

\$54,216

\$64,369

Passenger

Revenue

\$77,528

\$23,478

\$17,140



#### **Operating Costs**

Subsidy per Cost per Revenue

Hour

\$151.58

\$140.75

\$127.32

Passenger

(\$0.01)

\$1.61

\$1.85

Farebox Recovery

100.5%

30.2%

21.0%



#### **Subsidy per Passenger**







Days of Service: School Days Avg Freq (Wkdy Peak): 5 trips Avg Freq (Wkdy Non-Peak): -

Avg Freq (Wked): -

FY 2017 Farebox Recovery: 34% % transfer (to route): 0% % Clipper usage: 5%



		Passengers		Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	27,161	2,469	151	374	34	2	6,893	627	38
Saturday	-	-	-	-	-	-	-	-	-
Sunday	-	-	-	-	-	-	-	-	-
Total	27,161	2,469	151	374	34	2	6,893	627	38

		Operating Costs		Passenger Revenue			Operating Subsidy		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	\$56,273	\$5,116	\$313	\$18,859	\$1,714	\$105	\$37,414	\$3,401	\$208
Saturday	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	\$-	\$ -	\$ -
Sunday	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	\$-	\$ -	\$ -
Total	\$56,273	\$5,116	\$313	\$18,859	\$1,714	\$105	\$37,414	\$3,401	\$208

Weekday	Passengers per Trip 31.3	Passenger \$1.38	Hour	Farebox Recovery 33.5%
Saturday	-	\$ -		- %
Sunday	-	\$-		- %
Total	31.3	\$1.38	\$150.58	33.5%

Historic Trends

FY 2016/17 DATA

chila		Passengers	Revenue Hours	Operating Costs	Passenger Revenue	Operating Subsidy Pa	assengers per Trip	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
2	FY 2015	28,376	466	\$85,243	\$24,699	\$60,544	31.9	\$2.13	\$182.92	29.0%
11510	FY 2016	30,906	431	\$68,366	\$28,456	\$39,910	31.7	\$1.29	\$158.77	41.6%
	FY 2017	27,161	374	\$56,273	\$18,859	\$37,414	31.3	\$1.38	\$150.58	33.5%

#### Passengers



#### **Passengers per Trip**



#### **Revenue Hours**



#### **Operating Costs**



#### Subsidy per Passenger







Days of Service: Wkdy Avg Freq (Wkdy Peak): -Avg Freq (Wkdy Non-Peak): 30 min Avg Freq (Wked): -

FY 2017 Farebox Recovery: 66% % transfer (to route): 9% % Clipper usage: 6%

		Passengers		Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	19,860	1,986	113	1,696	170	10	15,480	1,548	88
Saturday	-	-	-	-	-	-	-	-	-
Sunday	-	-	-	-	-	-	-	-	-
Total	19,860	1,986	113	1,696	170	10	15,480	1,548	88

		Operating Costs		P	assenger Revenue		Operating Subsidy		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	\$183,943	\$18,394	\$1,045	\$121,007	\$12,101	\$688	\$62,936	\$6,294	\$358
Saturday	\$-	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$-	\$ -
Sunday	\$-	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$-	\$ -
Total	\$183,943	\$18,394	\$1,045	\$121,007	\$12,101	\$688	\$62,936	\$6,294	\$358

	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	11.7	\$3.17		65.8%
Saturday	-	\$-		- %
Sunday	-	Ş -		- %
Total	11.7	\$3.17	\$108.44	65.8%

Historic Trends

FY 2016/17 DATA

		Passengers	Revenue Hours	Operating Costs	Passenger Revenue	)perating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
FY 2	015									
FY 2	016	20,360	2,932	\$325,230	\$149,686	\$175,544	6.9	\$8.62	\$110.94	46.0%
FY 2	017	19,860	1,696	\$183,943	\$121,007	\$62,936	11.7	\$3.17	\$108.44	65.8%

**Revenue Hours** 

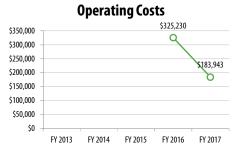
1,696

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#### Passengers



3,500 2,932 3,000 Q 2,500 2,000 1,500 1,000 500 0 FY 2013 FY 2014 FY 2015 FY 2016 FY 2017















Days of Service: School Days Avg Freq (Wkdy Peak): 4 trips Avg Freq (Wkdy Non-Peak): -

Avg Freq (Wked): -

FY 2017 Farebox Recovery: 16% % transfer (to route): 1% % Clipper usage: 8%



		Passengers		Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	13,757	1,251	76	600	55	3	8,580	780	48
Saturday	-	-	-	-	-	-	-	-	-
Sunday	-	-	-	-	-	-	-	-	-
Total	13,757	1,251	76	600	55	3	8,580	780	48

		Operating Costs		Passenger Revenue			Operating Subsidy		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	\$72,469	\$6,588	\$403	\$11,570	\$1,052	\$64	\$60,899	\$5,536	\$338
Saturday	\$-	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	\$-
Sunday	\$-	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	\$-
Total	\$72,469	\$6,588	\$403	\$11,570	\$1,052	\$64	\$60,899	\$5,536	\$338

	Passengers per Trip	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	19.3	\$4.43		16.0%
Saturday	-	\$ -		- %
Sunday	-	\$ -		- %
Total	19.3	\$4.43	\$120.86	16.0%

**Revenue Hours** 

578

595

600

**Operating Costs** 

\$87,015

\$77,991

\$72,469

FY 2015

FY 2016

FY 2017

#### **Passengers**

Passengers

13,298

13,197

13,757





#### **Revenue Hours**

Operating Subsidy Passengers per Trip

18.6

18.2

19.3

\$75,101

\$65,307

\$60,899

Passenger

Revenue

\$11,914

\$12,684

\$11,570



#### **Operating Costs**

Subsidy per Cost per Revenue

Hour

\$150.54

\$131.17

\$120.86

Passenger

\$5.65

\$4.95

\$4.43

Farebox Recovery

13.7%

16.3%

16.0%











Days of Service: School Days Avg Freq (Wkdy Peak): 2 trips Avg Freq (Wkdy Non-Peak): -

Avg Freq (Wked): -

FY 2017 Farebox Recovery: 20% % transfer (to route): 0% % Clipper usage: 24%



Passengers			Revenue Hours			Revenue Miles		
Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
6,414	583	36	253	23	1	4,127	375	23
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
6,414	583	36	253	23	1	4,127	375	23
	6,414 - -	Annual         Avg Monthly           6,414         583           -         -           -         -	Annual     Avg Monthly     Avg Daily       6,414     583     36       -     -     -       -     -     -	AnnualAvg MonthlyAvg DailyAnnual6,41458336253	Annual     Avg Monthly     Avg Daily     Annual     Avg Monthly       6,414     583     36     253     23       -     -     -     -     -       -     -     -     -     -	AnnualAvg MonthlyAvg DailyAnnualAvg MonthlyAvg Daily6,41458336253231	AnnualAvg MonthlyAvg DailyAnnualAvg MonthlyAvg DailyAnnual6,414583362532314,127	AnnualAvg MonthlyAvg DailyAnnualAvg MonthlyAvg DailyAnnualAvg Monthly6,414583362532314,127375

Total	\$33,182	\$3,017	\$184	\$6,635	\$603	\$37	\$26,547	\$2,413	\$147
Sunday	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$-
Saturday	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$-
Weekday	\$33,182	\$3,017	\$184	\$6,635	\$603	\$37	\$26,547	\$2,413	\$147
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
		Operating Costs		Passenger Revenue			Operating Subsidy		

	Passengers per Trip	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	17.9	\$4.14		20.0%
Saturday	-	\$-		- %
Sunday	-	\$-		- %
Total	17.9	\$4.14	\$131.10	20.0%

6,414

0



7,000

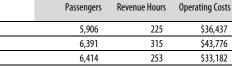
6,000

FY 2016/17 DATA

FY 2015

FY 2016

FY 2017











**Revenue Hours** 

Operating Subsidy Passengers per Trip

16.4

16.0

17.9

\$31,179

\$37,535

\$26,547

Passenger

Revenue

\$5,258

\$6,241

\$6,635

\$36,437

\$43,776

\$33,182





Subsidy per Cost per Revenue

Hour

\$161.73

\$138.80

\$131.10

Passenger

\$5.28

\$5.87

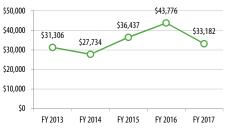
\$4.14

Farebox Recovery

14.4%

14.3%

20.0%



#### **Subsidy per Passenger**







Days of Service: School Days Avg Freq (Wkdy Peak): 2-3 trips Avg Freq (Wkdy Non-Peak): -

Avg Freq (Wked): -

FY 2017 Farebox Recovery: 29% % transfer (to route): 5% % Clipper usage: 2%



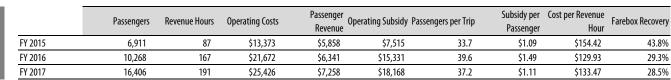
		Passengers	_	Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	16,406	1,491	90	191	17	1	2,175	198	12
Saturday	-	-	-	-	-	-	-	-	-
Sunday	-	-	-	-	-	-	-	-	-
Total	16,406	1,491	90	191	17	1	2,175	198	12

		Operating Costs			Passenger Revenue			Operating Subsidy		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	\$25,426	\$2,311	\$139	\$7,258	\$660	\$40	\$18,168	\$1,652	\$99	
Saturday	\$-	\$ -	\$ -	\$-	\$-	\$ -	\$-	\$-	\$ -	
Sunday	\$-	\$ -	\$ -	\$-	\$-	\$ -	\$-	\$-	\$ -	
Total	\$25,426	\$2,311	\$139	\$7,258	\$660	\$40	\$18,168	\$1,652	\$99	

Total	37.2	\$1.11	\$133.47	28.5%
Sunday	-	Ś-		- %
Saturday	-	\$ -		- %
Weekday	37.2	\$1.11		28.5%
	Passengers per Trip	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery

FY 2016/17 DATA





#### **Passengers**



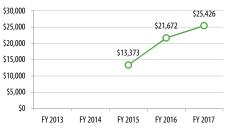
#### **Passengers per Trip**



#### **Revenue Hours**



#### **Operating Costs**



#### **Subsidy per Passenger**









Days of Service: School Days Avg Freq (Wkdy Peak): 4-5 trips Avg Freq (Wkdy Non-Peak): -Avg Freq (Wked): -

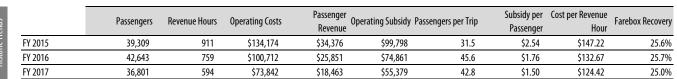
FY 2017 Farebox Recovery: 25% % transfer (to route): 1% % Clipper usage: 4%

	Passengers			Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	36,801	3,346	204	594	54	3	10,649	968	59
Saturday	-	-	-	-	-	-	-	-	-
Sunday	-	-	-	-	-	-	-	-	-
Total	36,801	3,346	204	594	54	3	10,649	968	59

		Operating Costs			Passenger Revenue			Operating Subsidy		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	\$73,842	\$6,713	\$410	\$18,463	\$1,678	\$103	\$55,379	\$5,034	\$308	
Saturday	\$-	\$ -	\$ -	\$ -	\$-	\$ -	\$-	\$ -	\$ -	
Sunday	\$-	\$ -	\$ -	\$ -	\$-	\$ -	\$-	\$ -	\$ -	
Total	\$73,842	\$6,713	\$410	\$18,463	\$1,678	\$103	\$55,379	\$5,034	\$308	

	Passengers per Trip	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	42.8	\$1.50		25.0%
Saturday	-	\$-		- %
Sunday	-	\$-		- %
Total	42.8	\$1.50	\$124.42	<b>25.0</b> %

ric Trends



# Passengers



42,643



#### **Operating Costs**







**Subsidy per Passenger** 



#### **Cost per Revenue Hour**



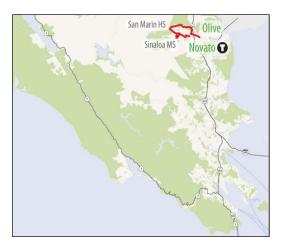
FY 2017 FY 2014 FY 2015 FY 2016



Days of Service: School Days Avg Freq (Wkdy Peak): 3 trips Avg Freq (Wkdy Non-Peak): -

Avg Freq (Wked): -

FY 2017 Farebox Recovery: 21% % transfer (to route): 0% % Clipper usage: 5%



	Passengers			Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	13,738	1,249	76	358	33	2	4,342	395	24
Saturday	-	-	-	-	-	-	-	-	-
Sunday	-	-	-	-	-	-	-	-	-
Total	13,738	1,249	76	358	33	2	4,342	395	24

		Operating Costs			Passenger Revenue			Operating Subsidy		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	\$41,965	\$3,815	\$233	\$8,847	\$804	\$49	\$33,118	\$3,011	\$184	
Saturday	\$-	\$ -	\$ -	\$ -	\$-	\$ -	\$-	\$ -	\$ -	
Sunday	\$-	\$ -	\$ -	\$ -	\$-	\$ -	\$-	\$-	\$ -	
Total	\$41,965	\$3 <i>,</i> 815	\$233	\$8,847	\$804	\$49	\$33,118	\$3,011	\$184	

Total	25.5	\$2.41	\$117.29	21.1%
Sunday	-	\$ -		- %
Saturday	-	\$ -		- %
Weekday	25.5	\$2.41		21.1%
	Passengers per Trip	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery



	Passengers	Revenue Hours	Operating Costs	Passenger Revenue	Operating Subsidy	Passengers per Trip	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
FY 2015	15,376	293	\$42,604	\$13,174	\$29,430	38.8	\$1.91	\$145.41	30.9%
FY 2016	17,858	360	\$46,133	\$14,660	\$31,473	31.1	\$1.76	\$128.08	31.8%
FY 2017	13,738	358	\$41,965	\$8,847	\$33,118	25.5	\$2.41	\$117.29	21.1%

#### **Passengers** 20,000 15,376 15,000 12,138 0 10,000 5,000

#### 0 FY 2016 FY 2017 FY 2013 FY 2014 FY 2015

17,858

13,738

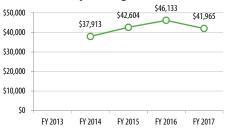
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#### **Revenue Hours**



#### **Operating Costs**



#### **Subsidy per Passenger**







FY 2017 Farebox Recovery: 11% % transfer (to route): 20% % Clipper usage: 11%



	Passengers			Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	40,817	3,401	161	5,020	418	20	58,766	4,897	232
Saturday	4,888	407	94	637	53	12	10,931	911	210
Sunday	4,744	395	79	735	61	12	12,607	1,051	210
Total	50,449	4,204	138	6,392	533	18	82,304	6,859	225

		Operating Costs			Passenger Revenue			Operating Subsidy		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	\$462,388	\$38,532	\$1,828	\$51,411	\$4,284	\$203	\$410,977	\$34,248	\$1,624	
Saturday	\$59,904	\$4,992	\$1,152	\$6,230	\$519	\$120	\$53,674	\$4,473	\$1,032	
Sunday	\$68,932	\$5,744	\$1,149	\$6,460	\$538	\$108	\$62,472	\$5,206	\$1,041	
Total	\$591,224	\$49,269	\$1,620	\$64,101	\$5,342	\$176	\$527,123	\$43,927	\$1,444	

	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	8.1	\$10.07		11.1%
Saturday	7.7	\$10.98		10.4%
Sunday	6.5	\$13.17		9.4%
Total	7.9	\$10.45	\$92.50	10.8%

**Revenue Hours** 

6,585

6,591

6,392

**Operating Costs** 

\$569,962

\$590,663

\$591,224





Passengers

60,906

55,610

50,449



#### 6,585 6,591

**Revenue Hours** 

Passenger

Revenue

\$65,747

\$73,164

\$64,101

**Operating Subsidy** 

\$504,215

\$517,499

\$527,123

6,392



#### **Operating Costs**

Subsidy per Cost per Revenue

Hour

\$86.56

\$89.61 \$92.50

Passenger

\$8.28

\$9.31

\$10.45

Farebox Recovery

11.5%

12.4%

10.8%

Passengers per

**Revenue Hour** 

9.2

8.4

7.9











#### **Cost per Revenue Hour**



FY 2016/17 DAT

FY 2015

FY 2016

FY 2017



FY 2017 Farebox Recovery: 11% % transfer (to route): 17% % Clipper usage: 15%



		Passengers		Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	57,316	4,776	227	7,175	598	28	65,884	5,490	260
Saturday	8,218	685	158	1,331	111	26	13,020	1,085	250
Sunday	5,806	484	97	1,536	128	26	15,023	1,252	250
Total	71,340	5,945	195	10,042	837	28	93,926	7,827	257

		Operating Costs		Passenger Revenue			Operating Subsidy		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	\$646,194	\$53,850	\$2,554	\$80,857	\$6,738	\$320	\$565,337	\$47,111	\$2,235
Saturday	\$120,205	\$10,017	\$2,312	\$12,568	\$1,047	\$242	\$107,637	\$8,970	\$2,070
Sunday	\$138,407	\$11,534	\$2,307	\$10,487	\$874	\$175	\$127,920	\$10,660	\$2,132
Total	\$904,806	\$75,401	\$2,479	\$103,912	\$8,659	\$285	\$800,894	\$66,741	\$2,194

	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	8.0	\$9.86		12.5%
Saturday	6.2	\$13.10		10.5%
Sunday	3.8	\$22.03		7.6%
Total	7.1	\$11.23	\$90.10	11.5%



renas		Passengers	Revenue Hours	Operating Costs	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
2	FY 2015	15,287	2,828	\$239,879	\$18,274	\$221,605	5.4	\$14.50	\$84.82	7.6%
11510	FY 2016	17,522	3,185	\$280,634	\$28,092	\$252,542	5.5	\$14.41	\$88.12	10.0%
	FY 2017	71,340	10,042	\$904,806	\$103,912	\$800,894	7.1	\$11.23	\$90.10	11.5%

**Revenue Hours** 

10,042

-0

#### Passengers



#### 10,000 8,000 6,000 3,185 2.828 4,000 d 970 2,000 0 0 FY 2013 FY 2014 FY 2016 FY 2017 FY 2015

#### **Operating Costs**



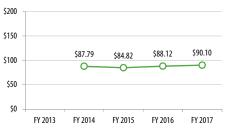








#### **Cost per Revenue Hour**



FY 2016/17 DAT/



FY 2017 Farebox Recovery: 13% % transfer (to route): 16% % Clipper usage: 10%



		Passengers	_	Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	35,589	2,966	141	3,306	276	13	38,809	3,234	153
Saturday	3,911	326	75	490	41	9	5,829	486	112
Sunday	3,298	275	55	566	47	9	6,726	561	112
Total	42,798	3,567	117	4,363	364	12	51,364	4,280	141

		Operating Costs		Passenger Revenue			Operating Subsidy		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	\$302,758	\$25,230	\$1,197	\$42,450	\$3,538	\$168	\$260,308	\$21,692	\$1,029
Saturday	\$44,829	\$3,736	\$862	\$5,018	\$418	\$97	\$39,811	\$3,318	\$766
Sunday	\$51,616	\$4,301	\$860	\$4,533	\$378	\$76	\$47,083	\$3,924	\$785
Total	\$399,203	\$33,267	\$1,094	\$52,001	\$4,333	\$142	\$347,202	\$28,934	\$951

	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	10.8	\$7.31		14.0%
Saturday	8.0	\$10.18		11.2%
Sunday	5.8	\$14.28		8.8%
Total	9.8	\$8.11	\$91.51	13.0%

**Revenue Hours** 

4,366

4,384

4,363

**Operating Costs** 

\$371,602

\$388,005

\$399,203

istoric Trends

FY 2015

FY 2016



#### 60,000 50,422 50,342 49,494 42,798 50,000 39,956 0 40,000 0 30,000 20,000 10,000 0 FY 2014 FY 2015 FY 2017 FY 2013 FY 2016

#### 14.0 12.2 11.5 11.3 12.0 10.0 9.8 0 10.0 0 Ô 8.0 6.0 4.0 2.0 0.0 FY 2013 FY 2014 FY 2015 FY 2016 FY 2017

**Passengers per Revenue Hour** 

#### **Revenue Hours**

**Operating Subsidy** 

\$319,076

\$328,709

\$347,202

Passenger

Revenue

\$52,526

\$59,296

\$52,001

Passengers per

**Revenue Hour** 

11.5

11.3

9.8



#### **Operating Costs**

Subsidy per Cost per Revenue

Hour

\$85.12

\$88.51

\$91.51

Passenger

\$6.34

\$6.64

\$8.11

Farebox Recovery

14.1%

15.3%

13.0%



#### **Subsidy per Passenger**



#### **Cost per Revenue Hour**



FY 2016/17 DAT.

Passengers

Passengers

50,342

49,494

42,798



FY 2017 Farebox Recovery: 15% % transfer (to route): 13% % Clipper usage: 13%



		Passengers		Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	41,761	3,480	165	3,014	251	12	28,706	2,392	113
Saturday	4,220	352	81	620	52	12	5,778	482	111
Sunday	3,785	315	63	715	60	12	6,667	556	111
Total	49,766	4,147	136	4,349	362	12	41,152	3,429	113
-									

		Operating Costs		Passenger Revenue			Operating Subsidy		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	\$271,762	\$22,647	\$1,074	\$44,873	\$3,739	\$177	\$226,889	\$18,907	\$897
Saturday	\$55,697	\$4,641	\$1,071	\$6,217	\$518	\$120	\$49,480	\$4,123	\$952
Sunday	\$64,137	\$5,345	\$1,069	\$5,878	\$490	\$98	\$58,259	\$4,855	\$971
Total	\$391,596	\$32,633	\$1,073	\$56,968	\$4,747	\$156	\$334,628	\$27,886	\$917

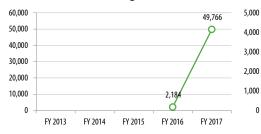
	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	13.9	\$5.43		16.5%
Saturday	6.8	\$11.73		11.2%
Sunday	5.3	\$15.39		9.2%
Total	11.4	\$6.72	\$90.04	14.5%

Historic Trends

FY 2016/17 DAT/

CIIIO		Passengers	Revenue Hours	Operating Costs	Passenger Revenue	perating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
2	FY 2015									
	FY 2016	2,184	227	\$19,695	\$3,137	\$16,558	9.6	\$7.58	\$86.95	15.9%
	FY 2017	49,766	4,349	\$391,596	\$56,968	\$334,628	11.4	\$6.72	\$90.04	14.5%

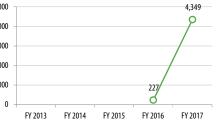
#### Passengers



#### Passengers per Revenue Hour



#### **Revenue Hours**

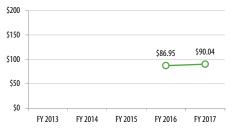


#### **Operating Costs**



#### Subsidy per Passenger







FY 2017 Farebox Recovery: 11% % transfer (to route): 8% % Clipper usage: 8%



		Passengers		Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	76,675	6,390	303	6,754	563	27	95,654	7,971	378
Saturday	9,952	829	191	1,325	110	25	18,630	1,553	358
Sunday	8,879	740	148	1,528	127	25	21,497	1,791	358
Total	95,506	7,959	262	9,607	801	26	135,781	11,315	372

		Operating Costs			Passenger Revenue			Operating Subsidy		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	\$625,542	\$52,129	\$2,472	\$78,006	\$6,501	\$308	\$547,536	\$45,628	\$2,164	
Saturday	\$122,485	\$10,207	\$2,355	\$12,104	\$1,009	\$233	\$110,381	\$9,198	\$2,123	
Sunday	\$140,992	\$11,749	\$2,350	\$11,713	\$976	\$195	\$129,279	\$10,773	\$2,155	
Total	\$889,019	\$74,085	\$2,436	\$101,823	\$8,485	\$279	\$787,196	\$65,600	\$2,157	

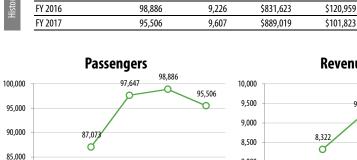
	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	11.4	\$7.14		12.5%
Saturday	7.5	\$11.09		9.9%
Sunday	5.8	\$14.56		8.3%
Total	9.9	\$8.24	\$92.54	11.5%

**Revenue Hours** 

9,172

**Operating Costs** 

\$800,242



FY 2016

FY 2017

Passengers

97,647

## Passengers per Revenue Hour

FY 2015

FY 2014





**Operating Subsidy** 

\$697,161

\$710,664

\$787,196

Passenger

Revenue

\$103,081

Passengers per

**Revenue Hour** 

10.6

10.7

9.9



#### **Operating Costs**

Subsidy per Cost per Revenue

Hour

\$87.25

\$90.14

\$92.54

Passenger

\$7.14

\$7.19

\$8.24

Farebox Recovery

12.9%

14.5%

11.5%



#### **Subsidy per Passenger**



#### **Cost per Revenue Hour**



# <u>T</u>

FY 2016/17 DAT/

istoric Trends

80.000

FY 2013

FY 2015



FY 2017 Farebox Recovery: 12% % transfer (to route): 6% % Clipper usage: 13%



Passengers			Revenue Hours			Revenue Miles		
Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
69,126	5,761	273	7,643	637	30	85,748	7,146	339
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
69,126	5,761	273	7,643	637	30	85,748	7,146	339
	69,126 - -	Annual         Avg Monthly           69,126         5,761           -         -           -         -	Annual     Avg Monthly     Avg Daily       69,126     5,761     273       -     -     -       -     -     -	Annual         Avg Monthly         Avg Daily         Annual           69,126         5,761         273         7,643           -         -         -         -           -         -         -         -	AnnualAvg MonthlyAvg DailyAnnualAvg Monthly69,1265,7612737,643637	AnnualAvg MonthlyAvg DailyAnnualAvg MonthlyAvg Daily69,1265,7612737,64363730	AnnualAvg MonthlyAvg DailyAnnualAvg MonthlyAvg DailyAnnual69,1265,7612737,6436373085,748	AnnualAvg MonthlyAvg DailyAnnualAvg MonthlyAvg DailyAnnualAvg Monthly69,1265,7612737,6436373085,7487,146

		Operating Costs			Passenger Revenue			Operating Subsidy		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	\$697,953	\$58,163	\$2,759	\$82,621	\$6,885	\$327	\$615,332	\$51,278	\$2,432	
Saturday	\$-	\$ -	\$ -	\$ -	\$-	\$ -	\$-	\$ -	\$ -	
Sunday	\$-	\$ -	\$ -	\$ -	\$-	\$ -	\$-	\$ -	\$ -	
Total	\$697,953	\$58,163	\$2,759	\$82,621	\$6,885	\$327	\$615,332	\$51,278	\$2,432	

	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	9.0	\$8.90		11.8%
Saturday	-	\$-		- %
Sunday	-	\$-		- %
Total	9.0	\$8 <b>.90</b>	\$91.32	11.8%

**Revenue Hours** 

6,289

6,414

7,643

**Operating Costs** 

\$546,363

\$575,805

\$697,953



FY 2015

FY 2016

FY 2017

FY 2016/17 DATA



Passengers

69,984

71,429

69,126







**Revenue Hours** 

**Operating Subsidy** 

\$472,961

\$492,517

\$615,332

Passenger

Revenue

\$73,402

\$83,288

\$82,621

Passengers per

**Revenue Hour** 

11.1

11.1

9.0



#### **Operating Costs**

Subsidy per Cost per Revenue

Hour

\$86.87

\$89.77

\$91.32

Passenger

\$6.76

\$6.90

\$8.90

Farebox Recovery

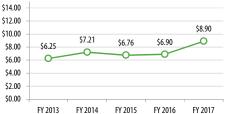
13.4%

14.5%

11.8%



#### **Subsidy per Passenger**







Days of Service: School Days

- Avg Freq (Wkdy Peak): 2 trips
- Avg Freq (Wkdy Non-Peak): -
  - Avg Freq (Wked): -

FY 2017 Farebox Recovery: 26% % transfer (to route): -% Clipper usage: -



	Passengers			Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	9,281	844	52	180	16	1	1,638	149	9
Saturday	-	-	-	-	-	-	-	-	-
Sunday	-	-	-	-	-	-	-	-	-
Total	9,281	844	52	180	16	1	1,638	149	9

		Operating Costs			Passenger Revenue			Operating Subsidy		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	\$124,763	\$11,342	\$693	\$32,170	\$2,925	\$179	\$92,593	\$8,418	\$514	
Saturday	\$-	\$ -	\$ -	\$ -	\$-	\$ -	\$-	\$-	\$-	
Sunday	\$-	\$ -	\$ -	\$ -	\$-	\$ -	\$-	\$-	\$-	
Total	\$124,763	\$11,342	\$693	\$32,170	\$2,925	\$179	\$92,593	\$8,418	\$514	

	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	51.6	\$9.98		25.8%
Saturday	-	\$-		- %
Sunday	-	Ş -		- %
Total	51.6	\$9.98	\$693.13	25.8%

istoric Trends

rends		Passengers	Revenue Hours	Operating Costs	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Ĕ	FY 2015									
listo	FY 2016	8,669	211	\$140,482	\$25,658	\$114,824	41.2	\$13.25	\$667.06	18.3%
÷.	FY 2017	9,281	180	\$124,763	\$32,170	\$92,593	51.6	\$9.98	\$693.13	25.8%

211

#### Passengers



180 0 200 0 150 100 50 0 FY 2013 FY 2014 FY 2017 FY 2015 FY 2016

#### **Operating Costs**











#### **Cost per Revenue Hour**



**Revenue Hours** 250



Days of Service: School Days

Avg Freq (Wkdy Peak): 17 trips

- Avg Freq (Wkdy Non-Peak): -
  - Avg Freq (Wked): -

FY 2017 Farebox Recovery: 60% % transfer (to route): -% Clipper usage: -

	Passengers			Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	127,219	11,565	707	1,065	97	6	12,096	1,100	67
Saturday	-	-	-	-	-	-	-	-	-
Sunday	-	-	-	-	-	-	-	-	-
Total	127,219	11,565	707	1,065	97	6	12,096	1,100	67

		Operating Costs			Passenger Revenue			Operating Subsidy		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	\$738,585	\$67,144	\$4,103	\$440,896	\$40,081	\$2,449	\$297,689	\$27,063	\$1,654	
Saturday	\$-	\$ -	\$ -	\$ -	\$-	\$ -	\$-	\$ -	\$ -	
Sunday	\$-	\$ -	\$ -	\$ -	\$-	\$ -	\$-	\$ -	\$ -	
Total	\$738,585	\$67,144	\$4,103	\$440,896	\$40,081	\$2,449	\$297,689	\$27,063	\$1,654	

	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Weekday	119.4	\$2.34		59.7%
Saturday	-	\$-		- %
Sunday	-	\$-		- %
Total	119.4	\$2.34	\$693.25	<b>59.7</b> %

Sleepy Hollow

San Anselmo

White Hill MS

Historic Trends

FY 2016/17 DATA

	Passengers	Revenue Hours	Operating Costs	Passenger Revenue		Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
FY 2015									
FY 2016	129,635	870	\$579,937	\$385,753	\$194,184	149.1	\$1.50	\$666.98	66.5%
FY 2017	127,219	1,065	\$738,585	\$440,896	\$297,689	119.4	\$2.34	\$693.25	59.7%

#### **Passengers**





**Revenue Hours** 

# **Operating Costs**







### **Subsidy per Passenger**



